



CITY FINANCE AND GOVERNANCE COMMITTEE AGENDA & REPORTS

for the meeting

Tuesday, 20 June 2023
at 5.30 pm

in the Colonel Light Room, Adelaide Town Hall

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Members – The Right Honourable the Lord Mayor, Dr Jane Lomax-Smith
Councillor Dr Siebentritt (Chair)
Councillor Li (Deputy Chair)
Councillors Abrahamzadeh, Couros, Davis, Elliott, Giles, Hou, Martin, Noon and Snape

1. Acknowledgement of Country

At the opening of the City Finance and Governance Committee meeting, the Chair will state:

‘Council acknowledges that we are meeting on traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognize and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.’

2. Apologies and Leave of Absence

Apology:

Councillor Couros.

3. Confirmation of Minutes - 16 May 2023, 18 May 2023 & 23 May 2023

That the Minutes of the meeting of the City Finance and Governance Committee held on 16 May 2023, and the Minutes of the Special meetings held on 18 May 2023 and 23 May 2023 be taken as read and be confirmed as an accurate record of proceedings.

View public [16 May 2023](#), [18 May 2023](#) and [23 May 2023](#) Minutes here.

4. Workshops

4.1 Code of Practice for Meeting Procedures 4 - 23

5. Reports for Recommendation to Council

5.1 Draft 2023/24 Business Plan & Budget Consultation Close-out 24 - 59

5.2 Adelaide Aquatic Centre Redevelopment Project Agreement and Principles 60 - 77

5.3 Events and Festivals Sponsorship Funding Recommendations for 2023/24 78 - 85

5.4 Strategic Internal Audit Plan 23/24 86 - 101

6. Exclusion of the Public

102 - 104

In accordance with sections 90(2), (3) and (7) of the *Local Government Act 1999* (SA) the City Finance and Governance Committee will consider whether to discuss in confidence the reports contained within section 7 of this Agenda.

7. Confidential Reports for Recommendation to Council

7.1	Adelaide Central Market Authority Appointment of Board Members [s 90(3) ((a))]	105 - 109
7.2	Adelaide Economic Development Agency Appointment of Board Members [s 90(3) ((a))]	110 - 114
7.3	Capital City Committee Update [s 90(3) ((j))]	115 - 130

8. Closure

Code of Practice – Meeting Procedures

Strategic Alignment - Enabling Priorities

Public

Tuesday, 20 June 2023
City Finance and Governance Committee

Presenter:

Alana Martin, Manager
Governance

Kathryn Goldy, Team Leader
Council Governance

PURPOSE OF WORKSHOP

At the 21 March 2023 City Finance and Governance Committee Meeting, it was resolved to defer consideration of the adoption of Code of Practice for Meeting Procedures until a workshop could be held.

The workshop seeks further feedback from Council Members on the proposed changes to the current Standing Orders regarding the proposed Code of Practice - Meeting Procedures.

Feedback provided in this workshop will be used to finalise a draft Code of Practice - Meeting Procedures which will be presented to this Committee and, subsequently, Council for adoption.

KEY QUESTIONS

Would Council Members like to see any further discretionary changes to the Code of Practice – Meeting Procedures?

Background Links

- Standing Orders Workshop 24 January 2023 [Link One](#)
- City Finance and Governance Report 21 March 2023 [Link Two](#)
- City of Adelaide Standing Orders [Link Three](#)

- END OF REPORT -

Enabling Priorities

Code of Practice - Meeting Procedures

Corporate Services
Alana Martin, Manager Governance
Kathryn Goldy, Team Leader Council Governance

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Key Question

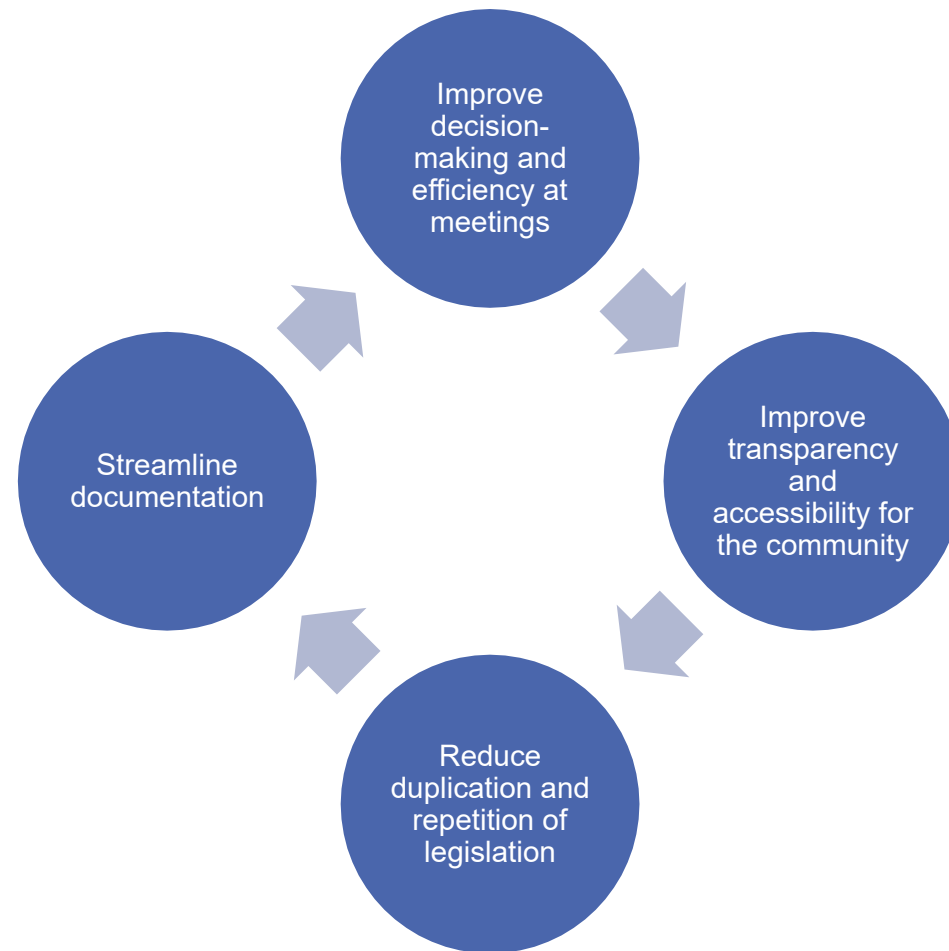
Would Members like to see any further discretionary changes to the Code of Practice - Meeting Procedures?



Background

- The *Local Government (Procedures at Meetings) Regulations 2013* allows Council to adopt a Code of Practice that establishes procedures for Council and Committee meetings.
- Currently, these procedures are included in Chapter Seven of the City of Adelaide Standing Orders.
- A workshop was held with Council Members on 24 January 2023, at which feedback was sought on the structure and content of the Standing Orders.
- A draft Code of Practice was then developed with consideration given to reviewing meeting procedure documentation from other Councils.
- At the City Finance and Governance Committee Meeting on 21 March 2023, the decision was to defer the Item to a further workshop.
- Feedback outlined a preference for separating the document into prescribed codes and policies.

Aim/Objectives



Feedback so far.....

- Feedback has been gathered from the Workshop, Leadership Sessions as well as the March meetings. This feedback includes:
 - The inclusion of all legislation makes it difficult to follow.
 - Format of the current Standing Orders makes it difficult to read.
 - Questions and Motions with Notice should only be dealt with at one Council per month.
 - Councillors are provided an opportunity to ask questions following a Deputation.
 - Consideration be given to the receipt of online Petitions.

Proposed Changes



Proposed Changes



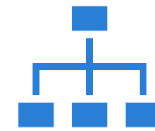
A table of contents has been included for ease of navigation.



A statement of commitment of the CoA to the Guiding Principles of the *LGA (Procedures at Meetings) Regulations 2013* and a scope statement is included.



Any reproduction of legislation is removed.



The structure follows the order of meetings: (i.e. Before the meeting, During the meeting, After the meeting and other matters).



Formatting and presentation has been changed for readability and understanding.



A UNIQUE TEAM CREATING AN EXTRAORDINARY CITY

Proposed Content Changes - Motions

Motion on Notice

- Motions were discussed at the Council Member Leadership sessions.
- It is proposed that the Code notes Council's preference for
 - Motions on Notice be dealt with at the first meeting of the month.
 - That the appropriate Director is contacted before a Motion on Notice is submitted.
 - That budget and strategic implications are considered by the member

Proposed Content Changes - Motions

Motions Without Notice

- Only motions relating to urgent matters will be considered without notice by the Lord Mayor.
- A motion without notice that has a significant budget impact will only be dealt with via a written motion.
- All such motions are to be put in writing and given to the presiding member at the beginning of the meeting; in addition, the proposer of the motion shall include a rationale as to the urgency of the motion.

Proposed Content Changes - Motions

Motions Without Notice cont..

- The Lord Mayor will then determine whether the motion will be accepted for consideration at that meeting.
- If the Lord Mayor accepts the motion, the rationale for the decision will be included as a notation in the minutes of the Council or Council Committee meeting.

Proposed Content Changes - Questions

Questions on Notice

- It is noted that Council prefers a Council Member first raise the question with the administration, before a Question on Notice is submitted.

Proposed Content Changes- Petitions

- The guidelines for accepting petitions have been simplified.
- Petitions must be received by 5.00 pm Monday before the publication of the agenda (consistent with Motions on Notice and Questions on Notice) to allow publication in the Council Agenda.
- This allows members of the community to be aware that the matter will be discussed at the meeting
- Online petitions can be accepted, provided the criteria have been met.

Proposed Content Changes- Deputations

- More than three deputees at one meeting require leave of the meeting..
- For a matter that has been listed on the agenda, a deputation request must be received 12:00 pm on the business day prior to the Council Meeting.
- For a matter **not on** the agenda, the request for a deputation must be received by 5.00 pm Monday prior to the publication of the agenda to allow for publication in the Council Agenda. This allows members of the community to be aware that the matter will be discussed at the meeting

Proposed Content Changes- Deputations

- Council members can ask questions of the deputation provided they observe the guiding principles contained in the code.
- Material distributed to a meeting and referenced as part of the address may be attached to the Minutes for reference if the speaker agrees; this must be done through a resolution of Council.
- The CEO has a delegation not to allow material to be published if it is defamatory, offensive or insulting in content.

Proposed Changes cont.

Nominations To Positions

- A simple process for 'Nomination to Positions' has been included in the meeting procedures.
- As a result, the recommendation calls for Chapter Six, Part Three of the Standing Orders to be deleted.
- Voting to be carried out electronically

Conflict of Interest

- Reflect Council Members to fill in a declaration of interest form prior to Council and Committee Meetings. This is consistent with other South Australian Councils and in accurately recording the conflict and how the member intends to deal with it.
- Recognised that the administration will provide Conflict of Interest advice prior to a meeting but not during

Proposed Changes cont

Council Meeting Finish Time

- Council Meeting finish time of 8.30 pm.
- Where the business has not been concluded by this time, the Lord Mayor will request a leave of the meeting to extend the meeting time

Interruptions

- Updated to reflect the changes to the *Local Government Act 1999 (SA)*. Presiding Member has the authority to expel members from the meeting for a period of time.

Use of Mobile Phones During Meetings

- Ban the use of mobile phones in the chamber during the meeting



Proposed Changes- Committees

- Details which meeting procedures can be applied to Council Committees (where the Terms of References do not cover this). This allows for consistency across Council Committees without unnecessary duplication in each Term of References.
- Note that deputations are allowed in Committees but the preference would be at a Council meeting, where the decision is being made.

Next Steps

- Draft Code of Practice for Meeting Procedures – July 2023
- Draft Behavioural Support Policy – July 2023 (to then go out to consultation)
- Draft Policies- Workshop July 2023
 - Allowances and Benefits
 - Provision of Facilities and Support
 - Private Use of Council Facilities
 - Training and Development



Key Question

Would Members like to see any further discretionary changes to the Code of Practice - Meeting Procedures?



Draft 2023/24 Business Plan & Budget Consultation Close-out

Tuesday, 20 June 2023

City Finance and Governance
Committee

Strategic Alignment - Enabling Priorities

Program Contact:

Bree Goodchild, Manager Strategy,
Insights and Performance

Anthony Spartalis, Manager Finance
and Procurement

Public

Approving Officer:

Michael Sedgman - Chief
Operating Officer

EXECUTIVE SUMMARY

At its meeting on 23 May 2023, Council endorsed the 2023/24 Draft Business Plan and Budget for the purpose of public consultation. Consultation on the 2023/24 Draft Business Plan and Budget (BP&B) 2023/24 commenced at 9am Friday 26 May 2023 and concluded at midnight Sunday 18 June 2023. This report provides Council with a summary of consultation responses, to inform final decision making ahead of Council's adoption of the 2023/24 Draft Business Plan and Budget at Council on Tuesday 27 June 2023.

Consultation on the 2023/24 Draft Business Plan and Budget provided ratepayers, key stakeholders and the wider community, an opportunity to be informed on Council's budget and project direction for the year ahead. Key components of this consultation included:

- Informing the community of key highlights such as the COVID Budget Repair, changes to rates, fees and charges and new Council priorities around infrastructure, community, economy, environment, culture and activation and Capital City leadership;
- Seeking community feedback on Priorities, Strategic Projects, Capital Projects and Rate changes
- A large increase of the in-person opportunities to participate, following limited ability during COVID-19

Feedback on the Draft 2023/24 BPB was able to be provided face to face to Council staff, via Council's website on the YourSay platform, direct email, or in writing. As at 14 June 2023;

- 277 surveys were completed.
- 22 submissions (letters and emails) were provided.

Of the survey feedback collected, 29% were City of Adelaide ratepayers, 15% lived in the City while leisure, work and shopping were other prominent ways of using the city.

Feedback through the consultation period resulted in a large number of surveys and submissions received. Many of these were associated with:

- Park 21W redevelopment – include in Draft Budget (193 or 64% total responses)
- Park 27 redevelopment – additional lighting (39 or 13% total responses)

Key themes are summarised in the following report. A detailed summary is provided as **Attachment A**. A copy of the formal submissions is provided as **Attachment B**.

Administration will review the submissions and provide its advice to the Council on any recommended changes to the business plan and budget for Council consideration on 27 June 2023

RECOMMENDATION

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL:

THAT COUNCIL:

1. Notes the consultation outcomes on the 2023/24 Draft Business Plan and Budget, as Attachment A to Item 5.1 on the Agenda for the meeting of the City Finance and Governance Committee held on 20 June 2023 and that the outcomes will inform the 2023/24 Annual Business Plan and Budget that will be presented to Council for adoption on 27 June 2023.
 2. Receives the submissions and from the community on the 2023/24 Draft Business Plan and Budget, as Attachment B to Item 5.1 on the Agenda for the meeting of the City Finance and Governance Committee held on 20 June 2023.
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IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities Community consultation underpins everything we do.
Policy	Not as a result of this report
Consultation	Engagement on the Draft Business Plan and Budget 2023/24 took place between 26 May to 18 June 2023.
Resource	Not as a result of this report
Risk / Legal / Legislative	Consultation has occurred in line with the requirement of Section 123 of the <i>Local Government Act 1999 (SA)</i>
Opportunities	To apply the outcomes of the consultation on the Draft Business Plan and Budget 2023/24 to finalise this document.
22/23 Budget Allocation	Not as a result of this report
Proposed 23/24 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. At its meeting on 23 May 2023, Council approved the 2023/24 Draft Business Plan and Budget (BP&B) for the purpose of public consultation.
2. The public consultation activities undertaken exceeded statutory requirements and offered a range of engagement methods for our community to consider Council's 2023/24 Draft BP&B and provide meaningful feedback.
3. Consultation was focused on seeking the views of the community on Council's Services, Programs, Capital and Strategic Projects. The 2023/24 Draft BP&B is focused on prioritising the following objectives:
 - 3.1. Capital City Leadership
Ensure our finances are sustainable for current and future generations and work with our partners on shared opportunities to the benefit of the City.
 - 3.2. Community
Government partnerships to deliver opportunities for affordable housing and to create accessible and safe streets.
 - 3.3. Culture and Activation
Enhancing the City's cultural and creative fabric, activating main streets and neighbourhoods and conserving and celebrating our shared history.
 - 3.4. Economy
Residential, visitor, business and employment growth to provide economic benefit to the City, increased investment and the City's role as a State hub for economic activity.
 - 3.5. Environment
Protect and enhance the Park Lands and plan to manage the challenges of climate change for the benefit of our community and all South Australians.
 - 3.6. Infrastructure
Improve city streets and public infrastructure by investing in core services and maintenance of the public realm.

Community Engagement

4. Consultation on the Draft 2023/24 BP&B was undertaken from 26 May to 18 June 2023. As at 14 June 2023:
 - 4.1. 2,450 total visits to the webpage have been recorded with 2,093 unique visitors. There were 299 surveys and responses.
 - 4.2. 22 written/formal submissions were received. Written submissions are defined as any feedback received in writing that does not follow the survey format.
 - 4.3. Three representations were made by community members to Council at its public forum held during the Council meeting on 13 June 2023.
 - 4.4. 16 people registered to attend the two BP&B consultation forums by invitation, and eight people attended the six drop-in sessions that were held.
 - 4.5. Several comments were received on City of Adelaide (CoA) Facebook and Twitter posts with 142,381 total impressions (number of people seeing the post on their feed), 56,529 unique views or total reach, with 1,446 of these clicking to follow through to the link. 114 likes and 20 comments have been received. The information had been shared 9 times.
5. The consultation was advertised through:
 - 5.1. Legislatively required public notices in the South Australian Government Gazette, The Advertiser public notices, and the CoA website.
 - 5.2. Electronic communications with a link to the Your Say Adelaide survey, emailed directly to all Council ratepayers on the e-rates database.
 - 5.3. A direct email campaign through Council databases, including subsidiaries.
 - 5.4. Notifications and displays at Council's Customer Centre, libraries, and community centres.

- 5.5. Council's digital and social media assets including all external TV displays, Facebook, LinkedIn, Twitter and the Your Say Adelaide engagement platform.
- 5.6. 18,000 postcards were distributed to cafes, restaurants, businesses and libraries within the city and North Adelaide.
- 5.7. 21 corflutes were placed at key locations to support the community to provide feedback.
- 5.8. An article was provided to Chinese Media outlets, which was included by three agencies creating 1,700 engagements.
- 5.9. Council's Community Liaison Officer shared the Mandarin advertisement through CoA WeChat account. This was sent to approximately 50,000 people and viewed by 1,683.
6. The consultation sought feedback from CoA ratepayers and residents, community and key stakeholders.
7. Specific audiences were also targeted to ensure a diversity of feedback was received. This included:
 - 7.1. Over 8,651 direct emails to CoA ratepayers providing a direct link to the surveys with a 44.3% open rate.
 - 7.2. Direct emails to business, precinct, and resident groups including an article in the AEDA Newsletter distributed to over 9,000 businesses.
 - 7.3. Your Say Adelaide newsletters distributed to 8,705 subscribers with a 44.9% open rate,
 - 7.4. Invitation email sent to 8,651 Your Say Adelaide subscribers recipients with a 44.3% open rate.
 - 7.5. Notification to over 2,290 email addresses via our Council rates database
8. Numerous options for the community to provide comments and submissions were offered including:
 - 8.1. Hard copies of the survey available at various locations including the Customer Centre, libraries and community centres, along with relevant documents for reference (Budget and four Factsheets).
 - 8.2. Opportunities provided to request a face-to-face meeting with Council staff to discuss and seek any assistance required (e.g. for completing surveys).
 - 8.3. A public hearing, as part of Council's ordinary meeting on Tuesday 13 June 2023, was advertised on Council's website and in The Advertiser on 25 May 2023.
 - 8.4. Social Media channels, ie, direct comments on Facebook posts.
9. Participants were asked to provide key demographic information and provide their full details for their survey to be considered a 'formal submission', although registration to the Your say Adelaide platform was not required to participate in the consultation
10. The Audit and Risk Committee received a presentation on the Draft 2023/24 BP&B consultation outcomes at its 14 June 2023 meeting.

Consultation Outcomes

11. A total of 299 pieces of feedback were received as at 14 June. Of this, 277 were completed surveys received through the Your Say Adelaide engagement platform.
12. The majority of the survey responses (81%) were related to redevelopments in Golden Wattle Park / Mirru Wirra (Park 21W) or in Bonython Park / Tulya Wardli (Park 27) and is reflected in the results. A summary and analysis of these is provided as **Attachment A**. A copy of the written submissions received are provided as **Attachment B**.
13. Data from the surveys completed showed that:
 - 13.1. 8% of respondents were under 25, 53% were between the ages of 25-49, 19% were between the ages 50 and 64 and 10 % were over the age of 65. 11% of respondent did not indicate their age.
 - 13.2. 9% of respondents supported the priorities for 2023/24. A further 24% supported some and 67% supported none.
 - 13.3. 7% of respondents supported all the Strategic Projects outlined. A further 41% supported some. 18% supported none and 23% did not provide a response.
 - 13.4. 7% of respondents supported all the Major Projects and New and Significant Upgrades to commence in 2023/24. A further 45 % supported some. 33% supported none.

- 13.5. Respondents provided their thoughts on Council's approach to rates in 2023/24. 31% supported Council's approach to rates, 22% did not support and remaining 47% did not provide a response to this question.
 - 13.6. 22% of the survey responses received also provided additional feedback. Of the additional feedback, the majority were related to Park 21W and Park 27.
 14. The 22 written submissions received had some common themes. The most prominent themes that emerged were Park 21W, parking and Park Lands events fees.
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ATTACHMENTS

Attachment A – Consultation Summary

Attachment B – Written Submissions

- END OF REPORT -

CITY OF ADELAIDE DRAFT 2023/24 BUSINESS PLAN AND BUDGET

Attachment A - CONSULTATION SUMMARY

Engagement on the City of Adelaide Draft 2023/24 Business Plan and Budget (BP&B) occurred between 26 May 2023 and 18 June 2023.

This summary reflects feedback received as at 14 June 2023.

The Draft 2023/24 Business Plan and Budget webpage on Your Say Adelaide had the following:

- 2,093 people visited the webpage
- 299 people submitted feedback through the survey or a written submission.

A total of 277 survey responses were received. We also received 22 submissions in the form of letters and emails.

Attachment A - Consultation Outcomes Summary

DRAFT 2023/24 BUSINESS PLAN & BUDGET

SURVEY – Draft 2023/24 Business Plan and Budget

Who did we hear from?

A total of 299 pieces of feedback were received. Of this, 277 responses were received through the survey tool on the Draft 2023/24 Business Plan & Budget Your Say Adelaide page. The majority (81%) of the responses received were in relation to redevelopments in Golden Wattle Park / Mirnu Wirra (Park 21W) or in Bonython Park / Tulya Wardli (Park 27). These responses were generally not supportive of the priorities, strategic projects and capital works listed in the Draft 2023/24 Business Plan & Budget.

29% of survey respondents identified themselves as City of Adelaide ratepayers while 15% lived in the city.

8% of survey respondents were aged under 25, 53% were aged between 25 and 49, 19% were aged between 50 and 64, 10% were aged 60 and over. 11% of respondents did not provide their age. 47% of respondents were aged over 50 years, and 53% aged under 50 years.

Leisure, work and shopping were the predominant ways that respondents participate in city life.

Several themes emerged from the consultation feedback including:

- Safety
- Transport
- Park Lands infrastructure
- Climate change initiatives
- Cleanliness of city streets
- Council finances
- Spend on technology
- Adelaide Economic Development Agency (AEDA)
- Disability and accessibility
- Community facilities
- Events in the Park Lands fees and charges
- Parking

Specific themes that arose from the written submissions were parking (5) Park 21W (7), Park Lands Events fees (4), Angas Street Infrastructure (1), Business Events Adelaide funding (1) Light Square infrastructure funding (2), and EV Charging Stations (1), social issues (1).

Priorities

Survey results

Total results (277 responses)

9% indicated that they supported all the priorities, 24% supported some of the priorities and the remaining 67% did not support any of the priorities.

Excluding Park 21W and Park 27 (51 responses)

22% indicated that they supported all the priorities, 41% supported some of the priorities and the remaining 37% did not support any of the priorities.

Themes from survey comments

142 additional comments were received regarding the priorities. 111 were related to Park 21W or Park 27. The remaining comments were related to climate change initiatives (both for and against), city vibrancy and visitation, infrastructure, Council finances, AEDA, disability and accessibility, Park Lands events, and community facilities in the Park Lands.

Strategic Projects for 2023/24

Survey results

Total results (277 responses)

7% indicated that they supported all the priorities, 31% supported some of the priorities, 27% did not support any of the priorities, and 35% did not provide a response.

Excluding Park 21W and Park 27 (51 responses)

18% indicated that they supported all the priorities, 41% supported some of the priorities, 18% did not support any of the priorities, and 23% did not provide a response.

Themes from comments

64 additional comments were received relating to the Strategic Projects for 2023/24. 47 of these comments were related to Park 21W or Park 27. Other themes that emerged were climate change, from comments on the Strategic Projects included climate change initiatives, infrastructure, cleanliness of city streets, Park Lands facilities, and parking.

Major Projects, and New and Significant Upgrades

Survey results

Total results (277 responses)

7% indicated that they supported all the priorities, 25% supported some of the priorities, and the remaining 68% did not support any of the priorities.

Excluding Park 21W and Park 27 (51 responses)

22% indicated that they supported all the priorities, 45% supported some of the priorities, and the remaining 33% did not support any of the priorities.

Themes from comments

172 additional comments were received relating to Major Projects and New and Significant Upgrades projects for 2023/24. 167 of these comments were related to Park 21W or Park 27. Themes emerging from the remaining comments were related to community facilities.

Rates

Survey results

When asked whether they agreed with Council's approach for rates, 31% of survey respondents indicated support while 22% did not support Council's rates. 47% of the respondents did not provide a response to this question.

Additional comments

Respondents also had the opportunity to provide further feedback on the Draft 2023/24 Business Plan and Budget; a total of 63 comments with 44 relating to Park 21W or Park 27. Themes that emerged from the remaining comments were around Council finances, infrastructure, cleanliness of streets, safety, spend on technology and community facilities.

Jim Kouts and Damien Kitto

Level 2, 74 Pirie Street
Adelaide, South Australia 5000
Phone 1300 277 774
businesseventsadelaide.com.au

5 May 2023

The Right Honourable The Lord Mayor of Adelaide
Dr Jane Lomax-Smith AM
City of Adelaide
lordmayor@cityofadelaide.com.au

Dear Lord Mayor

Request for the City of Adelaide to reinstate and revise *Business Events Adelaide* funding to maximise potential for the City of Adelaide

Business Events Adelaide is a 49-year-old independent not-for profit, membership organisation that is a major economic contributor to the City of Adelaide (CoA). In FY22 *Business Events Adelaide* bid for and won 145 business events generating \$254 million for the SA and City economy.

Following recent discussions with the Adelaide Economic Development Authority (AEDA) we are advised the Council is currently formalising its 2023/24 budget. To that end, *Business Events Adelaide* requests that the decision to reduce its funding from \$380K per year to \$300K which began in FY22, be revisited and revised upwards as part of the CoA Council's 2023/24 budget deliberations.

Business Events Adelaide makes its request for a funding increase to \$450K. The extra funding we have recently received from the State Government and hopefully the CoA will assist to return our Team to an optimum level in what is proving an even more highly competitive global environment post COVID requiring skilled and experienced people in business development, research, corporate incentive, cultural knowledge, marketing/sales/PR, to name a few.

In fact this increased funding would allow us to appoint an International Business Development Manager to enable our global expansion strategy to succeed. An experienced person in this area will ensure our organisation expands its operations to secure business events aligned to the key economic sectors to drive economic development and achieve the objectives *Business Events Adelaide* has set out.

After recent activity and announcements, it is apparent South Australia across a range of sectors is well positioned to grow its economy and we are at a pivot point.

The reasons for this funding request are as follows:

- The City's economic position (and future economic standing) has revived post COVID.
- *Business Events Adelaide* always delivers a high return on investment to the CoA, and the number of business events we bid and win continues to increase, to the increased benefit of the City's revitalisation.

- *Business Events Adelaide* also leaves the City with a long-term economic tail and return business. This would not be possible without such delegates initially attending a business event here. At those business events there is knowledge to knowledge transfer and the emergence of research and business partnerships and collaborations.
- The State Government, despite its many competing funding imperatives, has increased funding to *Business Events Adelaide*, commensurate with the strong economic returns it recognises it receives from such funding.
- Inflation, CPI and business conditions has significantly increased the cost of operations. Also the job market, in particular our industry, has become very competitive and to attract the people who will deliver our strategies has seen us having to increase our offerings which has impacted our budget significantly.

Business Events Adelaide requests the Council also recognises the enormous value from increased *Business Events Adelaide* funding to the businesses, residents and ratepayers of the CoA.

***Attached is a dot point brief re total benefit to economy, ROI, events won, increased funding from Government in light of economic worth etc.**

If there is anything in the attached dot points you would like expanded upon, please do not hesitate to contact me on my mobile 0417 866 474.

Kind regards



Jim Kouts
Chair

Copy to:

1. Cr Carmel Noon, CoA
2. Clare Mockler, CEO CoA
3. Nikki Govan, Chair AEDA
4. Ian Horne, Deputy Chair *Business Events Adelaide*

Attachment 1 – *Business Events Adelaide* key points



***Business Events Adelaide* key points**

Business Events Adelaide is an independent not-for profit, membership organisation and a major economic contributor to the South Australian economy and the City of Adelaide (CoA).

The business events sector delivers the City and State more than \$2.5 billion annually of which *Business Events Adelaide* directly contributes \$250 million.

In FY22 *Business Events Adelaide* bid for and won 145 business events.

This year so far, it has bid for 88 business events worth a potential \$247 million. Wins include:

- 2024 International Renewable Energy Congress (IREC–3000 delegates)
- Maritime Air Services Technologies (MAST–1000+ delegates).

There are \$450 million of business events now in the pipeline out to 2027.

Business Events Adelaide in FY22 delivered an exceptional ROI of 200:1 against annual State Government operating funding of \$1.25 million.

Although ROI to the CoA is exceptional at 847:1 the CoA through its economic arm AEDA reduced *Business Events Adelaide* funding for FY22 by \$80K to \$300K from \$380K.

Business Events Adelaide is now seeking \$400K given the increased worth of the organisation to revitalising the city economically, and because our increased worth has already been recognised by the State Government. The State Government also has recognised increases in operational costs and financial challenges in attracting skilled experienced staff.

State Government operating funding was recently increased in the FY23 State Budget mid-year review.

From FY24 \$2.1 million has been secured for two years out to FY25. The additional funding will be used to increase bidding for international business events.

As an economic driver, *Business Events Adelaide* works directly into the Department of Premier and Cabinet Executive.

Business Events Adelaide also receives access to an annual \$5 million Government bid fund, secured for a further two and half years out to FY25.

The business events sector is far more than tourism. Importantly it has a different KPI and a different business model.

A business delegate spends \$632 a day while a tourist spends just \$179.



Vitally, the long-term value for the State is the economic tail from business events aligned with the State's stated economic focus areas and the innovations districts such as BioMed City, Lot14, WAITE, Tonsley Innovation District and Techport.

This economic tail equals research collaborations, business agreements, business start-ups, delegates relocating to Adelaide. This is the strategic two-pronged "attack" of *Business Events Adelaide* for the betterment of the City and State and vitally for our 127 members (and growing).

Business Events Adelaide members can look forward to a very strong year in FY23 (bigger than FY19), if pipeline business continues to convert, FY24 and FY25 may surpass this year.

The emphasis now is on ensuring FY25 – 27 replicate the strength of FY23 and continues on a growth trajectory.

WRITTEN SUBMISSION / FEEDBACK 2

L O'Connell

How can you possibly suggest raising parking fees in the city?

Only last year the ACC was advertising that it was putting in place initiatives to bring people back into the city. Now what? You can't honestly think that raising parking is going to help bring people back into the city, can you?

You have been removing city street parking for years, which has made it far less attractive to customers. We hear it all the time. Why should people come into town when they can park easily and at no cost in the suburbs?

City businesses have had a terrible time since covid began, and have only recently started improving, with people slowly coming back into town and tourists visiting more. Now you're going to happily drive another nail into coffins of all the small businesses. You're killing the city. That is not your job. Your job is to protect and enliven the city. To help the city grow and remain viable. It is dying and you are NOT helping. This is outrageous. You are obviously completely out of touch with reality.

Office workers need to get back to work in the city and the ACC needs to instigate plans to entice customers back into the city - during the day, not just at night. Put back the street parks you've removed. And don't increase parking fees.

You are obviously completely out of touch with reality.

Sincerely,

L. O'Connell

WRITTEN SUBMISSION / FEEDBACK 3

John Wilson Smith

From: John Wilson-Smith

Hello Michael

Thanks for the information.

The weekend fees seem quite excessive, I play pétanque in Rundle Park, and I have seen the parking fees increase in the last 16 years from 20c to the proposed \$5.

We are a club which has existed there for nearly 19 years, and which provides a sporting outlet in the parklands for an average of 40 players weekly across the year, with the average age of about 75. Many of the players also eat lunch in the city.

A significant increase may reduce these numbers and be contrary to the Council's intent to increase usage of the parkland, especially for all ages.

All a bit sad for many people.

Regards

John

From: John Wilson-Smith

Hello Michael

A quick question about the budget.

I have heard on the news about an increase in parking fees as part of the proposed budget, but haven't been able to find any official documentation about it.

So is there a proposed increase in fees, and the area I am specifically interested in is Rundle Road and on weekends?

The increase, if it is proposed, seems to be contrary to the desire by the council to increase the number of visitors to the city.

So could you please clarify what is happening?

Best regards

John Wilson-Smith

WRITTEN SUBMISSION / FEEDBACK 4

Luke Clayton

Hi there,

I'd like to express my surprise at the ACC recent announcement to reject funding for the park 21W project.

Having recently returned from living in the Adelaide Hills to become a rate payer in town I find it surprising we can get the top class facilities like the summit sports centre right up there, whilst being left with substandard and lacking infrastructure so close to our capital city.

The users of the parklands would benefit significantly from the carefully considered and compliant design plans that have wider community approval. I would use this opportunity to voice my small opinion that council reconsider.

Thanks for your consideration,

Luke

WRITTEN SUBMISSION / FEEDBACK 5

Mick Emmett

I am writing to provide feedback to the Adelaide City Council re the proposed budget, in particular the removal of the previously allocated \$5M for the development of Park 21W. This would include the upgrade of the facility used by the Adelaide Lutheran Football Club.

This facility is utilised by 150 registered footballers from our three senior and four junior teams. The existing facility is deteriorating and not fit for purpose, with opposition clubs in particular in a dark and dingy space that is embarrassing to open up. The umpires are crammed into a dark space that is also required for storage.

Of equal importance is the maintaining and improvement of our current social rooms. This is our home. The current facility is integral for keeping parents, guests safe and warm as well as providing a place that is ours and integral to our community well being. We pride ourselves on being the country club in the city with people from areas as diverse as the Barossa, South East, Eyre Peninsula calling our club home. We are their

connection point to a life in the city of Adelaide; their home away from home. This is where they gain confidence, connection and safety.

For our juniors we were originally approached by the SANFL to provide an alternative club in the context of surrounding clubs being full. We again provide a safe environment for students from city based schools that would not ordinarily play football; it is a truly inclusive environment.

The Adelaide Lutheran Football Program is in its 56th year of operation, commencing in the United Church Football Association. We are a well respected member of the Adelaide Footy League and based on our previous negotiations with council seen as a significant tenant in the South Parklands where 100 footballers and 80 netballers, from the United Church Netball association across the road come together. We are the last remaining cultural club in the league. We are not a suburb, old scholar or big institution club. We stand for so much more. Up until to the withdrawal of the budget amount we have felt this has been accepted and respected by the ACC, where mutual benefit of a new facility for a well respected and significant club has been at the forefront of negotiations. This area of the Parklands is not just used by our club but has become a haven for country, school and SANFL squads to base their training programs.

This unique sporting organisation, with connection to South Australia's proud Germanic heritage is at risk here. Please assist us in supporting us as you have in the past as an accepted and valued tenant of the parklands and Adelaide sporting landscape. We do not pay players like other clubs and rely solely on the environment we create.

Completion of this facility would give us an opportunity to continue to make a difference to ourselves and the wider community

Please consider what you are placing at risk

Mick Emmett
President
Adelaide Lutheran Football Club

Nic Mercer



LIGHT SOCIAL ENTERPRISE PTY LTD &
LIGHT CULTURAL FOUNDATION LIMITED
63 LIGHT SQUARE, ADELAIDE SA 5000
ADMIN@LIGHTADL.COM.AU

23 May 2023

The Right Honourable The Lord Mayor of Adelaide

Dr Jane Lomax-Smith AM
City of Adelaide
GPO Box 2252

RE: Light Square Event Infrastructure

Dear Lord Mayor,

I am writing to you today on behalf of Light ADL and the local business community in response to the draft budget that was released by the Advertiser over the past weekend [link](#).

After our previous conversation we have been working with your administration to secure the financial amount that would be required to upgrade the event infrastructure in Light Square. To date we have confirmed that it would require \$175,000 to upgrade the Main Distribution Board, which is required to ensure there is enough electricity in the space. However, we are still waiting for an estimate for additional infrastructure upgrades, including event pit costs and hydraulics (sewage).

Our understanding from discussions with the administration was that the priority of the Main Distribution Board was going to be included in this year's budget with a goal of the Council committing to further upgrades over future years.

If the Advertiser's release of the budget is correct, it has taken us by surprise and was not our expectations after receiving such a positive response from Councillors and yourself.

Since we began the advocacy of the infrastructure of Light Square we have received many letters of support and conversely multiple event organisers saying they have attempted to activate this parkland space but could not proceed because of the infrastructure. The current event looking to host an activation is an International Comedy Festival due to take place in November.

Over recent time significant investment has occurred within the Light Square location, from educational institutions, private investors, developers and philanthropists. However, the poor infrastructure in Light Square is holding back the ability to attract events and therefore activity. This leaves buildings vacant and prone to vandalism. For a small additional investment in this year's budget, it could bring forward improved activity.

We would ask that the Adelaide City Council reconsider that this budget is ready for public consultation. If however this proceeds we will be recommending immediately include the upgrade to the Main Distribution Board (\$175,000) and commit to further investment over future years.

Thank you for your attention to this matter.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Nic Mercer'.

Nic Mercer
Chief Executive Officer

Cc: Adelaide Councillors

13 June 2023

Dear Members of the City Council,

I am writing on behalf of our community to express our thoughts on the draft budget for 2023/24. We appreciate the Council's commitment to investing in the city's streets, parks, and community, which is evident in the proposed budget.

We are particularly grateful for the Master Plan of event infrastructure into Light Square. This initiative aligns with our goal of activating the space and making it a vibrant hub for community events. However, we believe that more urgent action is required to upgrade the electrical distribution board. The estimated cost of this upgrade is \$300,000, and we urge the Council to prioritize this in the budget. This upgrade is crucial for events planning to activate the space in the next 6 - 12 months. Delaying this could potentially disrupt these events and hinder our progress towards activating Light Square.

We also want to express our support for the revitalization of Hindley Street. This project is of significant importance to this sector of the city, and we are encouraged by the Council's commitment to it. We eagerly anticipate the announcement of a construction start date and look forward to seeing the positive impact this project will have on our city.

While we are grateful for the Council's efforts, we strongly urge you to consider the immediate need for the Light Square infrastructure upgrade. This is not just a request, but a necessity for the successful activation of the space and the realization of our community's goals.

We trust that the Council will take our concerns into account and act swiftly to ensure that the necessary upgrades are made. We look forward to seeing the positive changes that the proposed budget will bring to our city.

Thank you for your attention to these matters.

Sincerely,



Nic Mercer
Chief Executive Officer
Light ADL

Jing Li

Good evening,

More free carparks please.

Regards

Jade Li

Naomi Beames

Hi there

I am writing to provide feedback on your lack of support in the strategic plan for the Park21W project.

I find this disappointing, as my son plays cricket there and we have been waiting and waiting and waiting for this upgrade of facilities that never seems to get started. It really isn't motivating to want to spend time there....even though it would be such a good thing to do on so many levels for mental and health wellbeing.

We have so many people that use the facilities and play sport there - including a huge range of genders, ages and abilities and there is a real sense of community there, and to feel like we are not supported is a sad place to be. We really want to grow this great community and we need to help to do this. The Adelaide Bulldogs are such a strong club and contribute so much good to society - it would be good to be supported to make our world an even better place.

Thanks so much

Naomi Beames

Dr Vitomir Kovanović

Dear Adelaide City Council,

I am writing to express my deep disappointment regarding the recent decision to stop the Park 21W project and the lack of support shown towards the Adelaide Lutheran Sports Club. As a resident and a parent whose daughter actively plays with the U10 footy team, I strongly believe that these decisions are detrimental to our community and its future. The decision to halt the project has left many of us disheartened and feeling like our voices and needs have been overlooked.

The lack of support for the Adelaide Lutheran Sports Club is also very disconcerting. This club is a safe place for children, like my daughter, to develop valuable skills and foster friendships. During her time with the club, she has learned the importance of teamwork, discipline, and resilience. The club has thus contributed to her personal growth and important life skills. By failing to extend support and recognition for the Park 21W project, the council is hindering the development of our kids and denying them the opportunity to experience the numerous benefits that come with playing sports.

Please reconsider your decision regarding the Park 21W project and provide support to the Adelaide Lutheran Sports Club. This project is crucial for our community and for providing our children with the necessary sports opportunities.

I trust that you will take my concerns into consideration and prioritise the well-being and interests of the community. Adelaide City Council has always been committed to the betterment of our neighbourhood, and I have faith that you will take the necessary steps to rectify this situation.

Thank you for your attention to this matter, and I hope for a favourable response.

Yours sincerely,

Vitomir

Grant Meier

Hi,

My name is Grant Meier. My wife and young family own a townhouse in Angas st and have lived in the city for more than 10 years. We intend to live here for the rest of our lives.

My suggestion for potential works is the relocation (to underground) the existing power lines on Angas st between Hutt St and East Tce. This is a beautiful part of the city and often the 'Gateway' to the large events that are attended by many locals, national and international visitors. Many of the surrounding streets and areas have no visible power services but unfortunately this section remains.

I understand that this is a difficult and expensive undertaking, but also I feel like this would be a worthwhile project to allocate some of the budget for.

Thankyou for taking the time to read this and I hope that you consider this idea.

Joseph Peter

I am prompted to make a suggestion in response to your business plan and budget however I am not certain as to how specifically relevant this is to you. If there is someone more suited to respond to this, please pass this to them and let me know who you have passed this to. Thankyou.

My suggestion relates to the implementation of EV charging infrastructure.

I believe it will be reasonable to invest in better EV charging points across the city. There is an opportunity to increase such infrastructure via monetary incentives, and I believe this would be most effective using the current petrol stations around the city. Having two or three charging points per petrol station mandated per petrol station would achieve multiple goals concurrently, being

- 1.
2. The increase of charging
3. points across the city to service the increasing number of EV's
- 4.
- 5.
6. The encouragement to mix
7. both fossil fuel and ev charging at points of sale for fossil fuels, making that vehicle charging infrastructure (regardless of the fuel) continuing to be used to service vehicles, both now and into the future
- 8.
- 9.
10. The opportunity to encourage
11. the realisation that ev charging at traditionally fossil fuel sale points is a sustainable business case
- 12.
- 13.
14. The opportunity to provide
15. a very visible sign of availability of more and more ev charging points, especially to those still using fossil fuels
- 16.

Altogether this will increase the uptake of EV's while also making sure they are serviced sufficiently.

I believe part of this initiative should include the reduction of cost of electricity as provided to those EV's, in order to increase the incentive to purchase an EV. The cost of the installed EV charging equipment might be returned to the operators via taxation arrangements whereby the equipment is written off over a few years, maybe five years. This also potentially increases the number of low cost second hand EV charging equipment on the market in a relatively short time.

Thankyou for considering my suggestions, I hope you are able to achieve your goals of improving the city, and I hope this reaches you in good health.

Regards,
Joseph Peter HAMRA

WRITTEN SUBMISSION / FEEDBACK 12

Maggie and Vilnis Semets

I am writing to you regarding the proposed increase in parking fees on Sundays at Rundle Road alongside Rundle Park.

My husband and I use this street parking every Sunday to participate in the sport of Pétanque along with many other seniors.

Recent research "Health in Motion" has found that the need for exercise in outdoor settings is vital for Seniors, who are otherwise isolated with declining health. The cost of parking will prevent many from using the parklands and supporting Local business which our group does all year round.

Policy that undermines Seniors from participating in social, healthy activity needs a serious rethink.

We ask that you consider abandoning this proposal and suggest that you instead reduce the current fees for the welfare of our community, a worthwhile goal.

We look forward to your reply.

Regards

Maggie and Vilnis Semets.

WRITTEN SUBMISSION / FEEDBACK 13

Michelle Buxton

To whom it may concern,

I am extremely concerned about the plan to reinstate significant site fees for The Garden of Unearthly Delights.

The Garden is one of only a handful of globally recognised arts events which take place in the City of Adelaide. Without The Garden the opportunity for hundreds of people to practise their art, and for tens of thousands of others to enjoy excellent live performance is lost, and with it goes the global reputation of South Australia as the Festival State.

The past few years have had a dramatic impact on the financial viability of independently produced and financed arts events such as ours. To increase our costs further at this time will have dire consequences on the financial viability of this much-loved 23 year old Adelaide event. Our cash resources have been completely depleted and our costs have risen dramatically in recent years due to Covid and subsequent increases in the cost of staffing, freight, and meeting increasing sustainability and accessibility requirements.

Right now, all other major Australian capital cities are investing vast sums of money to attract events like ours which drive enormous traffic into the inner city and boost revenue for local traders. It is astounding to me that CoA is trying to make this harder for us rather than easier. Currently The Garden generates approximately one third of the Adelaide Fringe box office revenue each year without any Government or Council support. It is absolutely crucial to the success of the entire East End during February and March.

In short, we need your support to make The Garden happen into the future, not be penalised for investing millions of dollars of our own money to bring this world class arts event to the people of Adelaide for 32 days each year.

Please reconsider this urgently. It is not viable for us to move forward under your current fee proposal. The negative impact of this proposal on future events and on the wider community including artists, local traders, South Australian suppliers and workers is immense.

Kind regards,

Michelle Buxton

WRITTEN SUBMISSION / FEEDBACK 14

Elbert Brooks

Do you support our priorities for 2023/24?

Yes - some

Please help us understand your response by providing a comment:

Yes - some The content of each of the stated priorities are largely replete with generalities and devoid of practical and substantive content. For example: "Capital City Leadership" says no more than the obvious. "Partners" and "partnerships" are vague and not defined. "Community" is much more than 'affordable housing' and 'city-wide transport'; it's about people, liveability, neighbourhoods, and conducive local main streets and economies that require a granulated people-based approach that is significantly different from and not subsumed by that which applies within central business, retail, and entertainment centres. There is nothing within that priority that requires a rethink of neighbourhood and community rights in human-scale planning and land use that will engender and support diverse communities and their heritage and character. There is also a gross contradiction when YourSay consultation or representations made are dismissed, diminished or denigrated by administrative or representative processes. "Culture and Activation" repeats the obvious and the precursor statement from "Capital City Leadership". "Activation" is a non-sequitur; entertainment is a key aspect of central commercial centres/aspects of a capital city. "Environment" simply

states the obvious but gives no indication of action as opposed to broad statements. The fact that a state government can ride roughshod and simply 'grab' 8ha of Adelaide Park Lands for a police compound and buildings to the exclusion of the public demonstrates that there is a significant structural policy/legal risk that is deserving of priority. Fortunately, the government elected on a policy of support for the Adelaide Park Lands has stepped away from that to arrive at a far better outcome that avoids intergenerational harm to the Park Lands and the City of Adelaide. "Infrastructure" is a given but is without nuance as to how this priority is intending to shape the diverse localities of the City of Adelaide for anticipated challenges in a generation and beyond 2030-40. Two further matters. Current and anticipated risks to the budget are not addressed either as a priority or as a topic, see for example State Budgets that include details about risks. For example, the risks attaching to the ACC from its involvement in particular developments, and holdings, and contractual arrangements does not appear to be addressed in the draft. There is no strategic or operational link as between the expressed "Priorities" and the ensuing topics addressed at pp 13-31, and 39-44; and the subsidiaries at pp 35-38.

Do you support the proposed Strategic Projects for 2023/24

Yes - some

Please help us to understand your response by providing a comment:

Yes - some As per comment above: Current and anticipated risks to the budget are not addressed either as a priority or as a topic, see for example State Budgets that include details about risks. For example, the risks attaching to the ACC from its involvement in particular developments, and holdings, and contractual arrangements does not appear to be addressed in the draft. There is no strategic or operational link as between the expressed "Priorities" and the ensuing topics addressed at pp 13-31, and 39-44; and the subsidiaries at pp 35-38. There is nothing within these pages that demonstrate what were the tangible or intangible outcomes, deliverables, or highlights of the functional areas during the last 12 months and what is expected or to be pursued in the period of this budget or as a precursor to a subsequent budget.

Do you support the Major Project and New and Significant Upgrades that are starting in 2023/24 as part of Capital Works program?

Yes - some

Please help us to understand your response by providing a comment:

Yes - some As per comment above: There is no strategic or operational link as between the expressed "Priorities" and the ensuing topics addressed at pp 13-31, and 39-44; and the subsidiaries at pp 35-38. There is nothing within these pages that demonstrate what were the tangible or intangible outcomes, deliverables, or highlights of the functional areas during the last 12 months and what is expected or to be pursued in the period of this budget or as a precursor to a subsequent budget. There is nothing that addresses project rationale, assessment, over-runs, delays, substitutions, under-estimates, wastage, innovations, savings, and what 'partnerships' were initiated, continued, or discontinued; to what purpose or effect; and budget impacts that have arisen or were within expected parameters. There is nothing within the budget papers that establish accountability and delivery responsibility for listed projects or basis for inclusion.

Please help us understand your response by providing a comment:

At this time, I cannot comment. I have no estimate of cost impact. I am not encouraged by structural arrangements as between the state and ACC vis a vis investment by the ACC and its communities in public assets only to be at risk of the state over-riding and negating the value of local ratepayer and public expenditure. Similarly, I am not persuaded by the necessity for, or the mind-set that constructs, super-width-concrete paths in park lands. Ultimately, elected members are accountable for council's approach to rates and the administration is accountable for the effectiveness of expenditures and advice. While a max increase of 10% may be defensible, consecutive increases of 10% would be impactful and problematic.

Please provide any further feedback on the Draft 2023/24 Business Plan and Budget:

The questions do not appear to address "Subsidiaries" at pp 35-38. The ACMA has a significant budget and responsibility but provides little if any detail of its operations despite the iconic asset for which it is responsible. Nor does the budget indicate the extent or manner of its public accountability or of elected members. The AEDA has a very significant budget and significant number of FTEs, but there is a paucity of budget and operational information. There is nothing in the budget material to indicate the extent or manner of its public accountability or of elected members in respect of its operation. In some respects, it appears as though there is an outsourcing of the ACC priorities in so far as the 'city as a whole' is concerned, as opposed to the critical retail and entertainment localities within the central and adjacent business localities (notably the environs of Rundle Mall, Rundle St East, Hindley Street, North Tce). Local government is 'local'. Being a 'capital city council' does not make it any the less local, as opposed to providing an additional context. The budget is not expressed in any 'local' sense. That is not to suggest a 'budget battle' as between localities or wards or precincts. But just as the City of Adelaide is comprised of diverse communities, localities, businesses, environments, and visitors, the budget should have appropriate regard to and reflect that diversity together with the policies and priorities of the representative body with the benefit of objective substantive advice of the administration.

Are you a City of Adelaide ratepayer?

Yes

What postcode do you live in?

5006

WRITTEN SUBMISSION / FEEDBACK 15

Mark Borgas

On behalf of the Adelaide Community Sports and Recreation Association Inc (ACSARA), I would like to provide feedback on the draft 2023/24 Business Plan and Budget, which sets out Council's priorities, programs and projects for the year ahead.

We understand that following a recent workshop with council administration, elected members were considering co-investment with lease holders to regenerate council owned assets in the Park Lands. Just prior to the release of the draft budget for public consultation a motion was passed to remove critical funding for these types of Park Lands projects.

We request for this budget allocation be reinstated to assist with the redevelopment of Park 21W.

The following timeline makes for sad reading and reflects very poorly on past and current Councils and Administration:

Aug-Nov 2017

- Adelaide City Council (ACC) issued a competitive Expression of Interest (EOI) process for the lease & redevelopment of Park21W, (Mirnu Wirra). ACSARA were successful.

Aug 2018

- The Adelaide Parklands Authority (APLA, now Kadaltilla)) and ACC approved the draft Concept Plan for Park 21W. The plan includes lighting for playing fields, new two-story community facility with ground footprint not exceeding 465sqm, enhancement to playing fields and irrigation, 150 space car park, associated landscaping, community spaces and walking trails

Late 2018 – Early 2019

- Community Consultation phase of draft Concept Plan occurred, with feedback from a wide range of individuals, residents, associations, and schools, including Adelaide Parklands Preservation Assoc, Royal Agricultural Society, SACA, SE Residents Assoc, SW Community Assoc, Sturt St Community School, Trees for Life etc etc. Following this feedback, the draft concept plan was amended to reduce the size of the car park from 150 spaces to 112 and relocate the building to closer to the tree line and not in the centre of the fields.

Nov 2019 – Feb 2020

- The updated draft Concept Plan was presented back to APLA who endorsed it followed by Council who approved it.

Sep - Nov 2020

- An updated Community Land Management Plan was prepared for Mirnu Wirra, and together with the preliminary building concept design was endorsed by APLA then approved by ACC subject to the total removal of car parking, and the building footprint not exceeding 465sqm.

AT THIS STAGE THE FOCUS BECAME PURELY ABOUT FUNDING AND DETAILED PLANNING AND DESIGN FOR ALL STAGES, AS THE CONCEPT PLAN AND COMMUNITY LAND MANAGEMENT PLAN WERE BOTH APPROVED

Late 2020 – mid 2021

- Development Approval was received from ACC for the first stage of the redevelopment, being new sports lighting for the northern playing fields, and the project was completed in two stages by July 2022. Project cost exceeded \$500k, of which ACSARA contributed approximately 50%.

Jul 2021

- Discussions commenced with ACC Executive regarding future funding, including a potential Community Loan.

Jan 2022

- ACSARA awarded \$1.55m grant to help fund the community facility from the Office of Recreation, Sport & Racing (ORSR). ACSARA committed to match this funding meaning \$3.1m available to invest. Construction to commence by 31 August 2022.

Throughout 2022

- Significant work on detailed design for the community facility, using ACC endorsed GGA Architects, engineering consultants and dSquared who advised and confirmed that the design concept met 5 Star Green star rating as well as the Adelaide Park Lands Building Design Guidelines

Jun 2022

- Discussions regarding the potential Council Loan were put on hold and ACSARA was advised that a direct financial contribution was being investigated.

- Co-delivering the Park21W project included as an 'Opportunity' in ACC capital budget for 2022/23 ie not committed but prioritised for potential commitment

July 2022

- Revised building concept design presented to and endorsed by Kadaltilla. Due to impending Council elections, it was not possible to present the revised building concept design to Council until 2023. Based on the support from Kadaltilla, ACSARA continued with detailed design

Aug 2022

- The above delays meant that ACSARA were forced to request an extension with ORSR which was granted, with construction now to commence by 30 June 2023

Nov 2022

- New Council elected.

Dec 2022 - early 2023

- Petition compiled from 800 supporters of the Park21W redevelopment.
- Lodged with CEO, no feedback

Early 2023

- Council executive prepared plans for co-contribution as part of the capital budget for 2023/24, and as part of a broader park lands regeneration initiative
- Detailed design 35% complete. Re-costing resulted in a significant increase in building project cost, largely due to greenstar requirement of no fossil fuels and significant increase in power feed requirement, along with general building cost increases.

May 2023

- Workshop with elected members
- Draft budget excluded any form of funding, combined with individual comments not supporting the project
- ACSARA has made yet another request to the state government for an extension to the grant. As of the end of May 2023 this has not yet been confirmed

Golden Wattle Park - Adelaide Parklands Community Land Management Plan (Nov 2020)

All of the work completed on the redevelopment to date has been in accordance with the direction provided in the Golden Wattle Park (Mirnu Wirra Park 21W) Adelaide Parklands Community Land Management Plan. Below is an extract of section 7 – Policies and Proposals for the Use and Management of Park 21W

Park 21W Activity Hub

The north-west of the Park will be managed as an activity hub to support community wellbeing and encourage exploration of the various elements offered across the precinct.

The hub may include a range of amenities to service users of the Park and build on the existing children's playspace, petanque piste and picnic facilities, with realignment of the Park Lands Trail, establishment of a recreational fitness loop and additional informal recreation spaces incorporating nature play, irrigated turf, seating, picnic facilities, shade and interpretive signage.

Enable clubroom building facilities, sporting fields, lighting and cricket nets to be upgraded to support formal sporting use and growth in participation. Allow for the existing clubroom building to be replaced with a contemporary two level facility that is fit for purpose and has a maximum footprint of 465sqm on up to two levels.

Use of the building will be consistent with the operation of a community facility including limited sports administration duties, storage of equipment, sports related events, cultural activities, not for profit community

development programs and events and operation of a small scale cafe/kiosk that can service all park users. Incorporate public amenities within the footprint of the building.

Enable tree density to be increased around activity spaces for shade, wind protection and amenity, ensuring there is no overall net loss in trees within this north-west precinct.

Importance of this project

- The proposed redevelopment of Park 21W is a community sporting hub in the true sense. It is not just another sporting club that restricts use to its own members. ACSARA in its very essence is comprised of members that include multiple clubs, codes and schools. In addition, ACSARA has demonstrated, for many years, support for a multitude of other clubs, associations, schools, community groups etc across even more codes (netball, soccer, cricket, football, Ultimate Frisbee, sports days, social sporting events, charities and more), by welcoming them and sharing in the space and facilities. The number of users is significant and more diverse, by orders of magnitude, than any other tenanted sport and recreation space in the City of Adelaide.
- It cannot be underestimated the importance that such a facility provides for people of all gender and ages from all across Adelaide for their physical and mental wellbeing.
- The current building is not fit for purpose for a playing field space of 4.5ha (equivalent to 3.5 ovals) and does not conform to any current peak sporting body standards.
- The facility does not adequately cater for women's or junior sport.

ACSARA have worked in a cooperative manner with Adelaide Council over the past 7 years on this project but the lack of progress, leadership and courage is extremely disappointing as well as perplexing. Bureaucracy, misunderstanding and ideological based decision making have set this project back on many occasions.

We see a number of other similar (although inferior in terms of genuine public and community connection) major sporting redevelopments in other local government areas that are entirely funded by the council and state government, with users not contributing a cent towards the overall cost. ACSARA has raised and already contributed over \$300K towards the playing field lighting and has been successful in raising and committing another \$2.7m earmarked for the building redevelopment. If this project was in a different council the council would be jumping at the opportunity to co-invest in such a project.

Funding versus Design

A related frustration we have is seeing and hearing comments from the chamber that not only display a lack of understanding of this particular opportunity and the uniqueness of it but seem to mix funding and design in the same decision, and are anchored through a negative bias rather than through a lens of opportunity.

In our view this is a perfect opportunity for Council to demonstrate what responsible development in the park lands can look like.

We sincerely hope that the feedback provided by users of Park 21W together with this written submission are given due consideration by the Adelaide City Council and that financial and non-financial support towards such regeneration projects such as this is provided.

Yours sincerely

Mark Borgas, President, Adelaide Community Sports and Recreation Association

Matt Smith

Good morning

As the father of two young boys, I find the withdrawal of financial support for the Adelaide Lutheran sporting club to be baffling and poor.

This club has provided an outlet for football, netball and cricket for decades.

However the clubrooms are in dire need of upgrading and Council has previously indicated its support.

The club also needs these funds to try and compete with bigger clubs, who have residential suburbs feeding players into their systems.

I urge you to reverse your position and fund this worthy project.

Regards

Matt Smith

WRITTEN SUBMISSION / FEEDBACK 17

Chelsea Lucas

Good Morning,

I would like to provide a submission towards the Council's draft Business Plan 2023/24.

It was incredibly disappointing to discover the Council had removed funding for upgrade of the Park21W sports clubroom facilities as part of its Business Plan. The Council should be aware that the current facilities are derelict, and not fit purpose for the significant number of people who use those the facilities throughout the year. As landlord, the Council should be embarrassed at the state of these facilities, and take the call to immediate action.

I am a netball player, and I am sad to report there are no women's shower facilities available to use at the current clubrooms. Of late, netball players have taken to showering in the men's showers while the men are playing football, at the risk of being walked in on at any moment by a trainer or injured player. This is a sad state of affairs, particularly where women's participation in sport is low, and we need to encourage a fair and equal access to sport for women.

Comparable facilities have seen recent upgrades in nearby parts of the Park Lands, including new facilities at Park 25 (Karen Rolton Oval) and Park 24 (adjacent Adelaide High School). These facilities are well used, well maintained, and also an attractive statement for those travelling through or using the Park Lands. The Park 21W facilities on the other hand are a poor reflection on the City and the Park Lands, and an eye sore for those travelling from across Adelaide to play netball, football, cricket, frisby, soccer or any number of other sports offered at or adjacent to Park21W.

Community sport is incredibly important, particularly for young people, and our clubrooms offer this sense of community and belonging. For me, I moved from the country to attend University over 15 years ago and joined Adelaide Lutheran Sports Club, where I found a second "family" who offered the support and social connection that I missed from back home. This is a common story for our club, with a high proportion of our players being former or current residents at the North Adelaide university colleges, having moved to Adelaide to study. When students move out of a residential college they can lose connection with friends and other support networks, but our club provides a reason to maintain those regular connections, through sport as well as sharing a meal together, and social events.

I feel our clubroom development has been the unintended victim of the recent discussion around housing the South Australian Mounted Police Unit at Park21. However, given the State Government's recent commitment to house the MPU outside of the Park Lands, I would hope that our new clubrooms could proceed as previously supported by the Council.

Please reinstate the co-funding for the clubroom upgrades at Park21W to the 2023/24 ACC Budget.

Chelsea Lucas

WRITTEN SUBMISSION / FEEDBACK 18

Peter Kartabani



PETER

KARTABANI / MY RECOMMENDATIONS

Westbourne Park, SA 5041

0402005412

info@safeplacesa.com.au

PROFESSIONAL SUMMARY

Over 15 years of business research and success

As caring professionals with over 15 years' experience within this sector, I am well equipped to cater for people living with special needs. Our collaboration with various stakeholders (mental health triage, police and homeless agencies) is also a pivotal part of our business model.

2009 until 2022

Safe Place SA has been developed and reconfigured to provide these attributes unlike other "supported care" or affordable housing developments. With 24Hours On-site Care and support (Live-in Supervisor and cleaner). This is a critical difference which enables the rent to be justified and residents be attracted to this property ahead of other traditional residential dwellings. Many accommodation dwellings are not equipped and do not accept homeless people, which is why we are extremely well-equipped and receive multiple enquiries daily.

SKILLS

- Not-For Profit Sector/ Grants writing and acquittal requirements
- Hiring and recruitment in all levels of Human Resources
- Grief / Bereavement counselling skills
- Legal compliance – Office Policies and procedures and Code of ethics
- Investing in one's health and wellbeing, Self -care programs
- Financial Independence coaching
- Problem solving and quick thinker
- Increase safety of individuals
- Provide client centred support
- Financial Counselling and advocacy
- Good understanding of Consumer & Credit law
- Recognise & respond to crisis situations

Accommodation: Short term option

A Safe and Peaceful place to stay for all people, especially those living rough on our streets (Hostels, apartments, vacant sites, student accommodation, hotels, motels), turned into **affordable short-term options** for people living rough on our streets. Our research and evidence are that Affordable means \$250 PW for Single and \$300 PW for families. Social housing is a long-term option and may not be affordable for most people living rough on our streets (15 years of research)

Water Fountains: Locations all over Adelaide City

FREE Clean water in Glass Bottles filled from these water fountains.

Rain water harvesting:

To provide a supplemental water source during periods of low precipitation. Aerators for faucets, reduced-flow shower heads, and high-efficiency toilet and urinal flush valves. Grey water is tap water soiled by use in washing machines, tubs, showers, and bathroom sinks that is not sanitary, but it's also not toxic and generally disease-free. Grey water reclamation is the process that capitalises on the water's potential to be reused instead of simply piping it into a sewerage system

Food:

Up to 100 varieties of Locally Grown fruit, vegetables and herbs grown on various locations and sites. Eat Sustainably: Food production is a major driver of wildlife extinction. What we eat contributes around a quarter of global greenhouse

gas emissions and is responsible for almost 60% of global biodiversity loss. Food Program: Grow More, Buy Less Project - Utilising various sites to grow vegetables, planting fruit trees and herb patches. Watch What You Buy: We can all do more to be more conscious about what we buy, and where we buy it from. Buying less will save you money, reduce waste and improve your environmental footprint. Living a less consumerist lifestyle can benefit all of us and our planet.

Travel Responsibly:

One of the most efficient ways of lowering our environmental impact is by travelling responsibly. This means, whenever we can, choosing a more sustainable way to get from A to B - walk or cycle when you can. Our Great City is easy to turn into a walk and Cycle Zone Only areas.

Turn some Adelaide Streets into walk and cycle Zone areas

EDUCATION

Self-Education:

Seminars will focus on re-defining how we live our lives every day focusing on our First Nations People (Aboriginal and Torres Strait Islander Peoples) and CLIMATE CHANGE. Constantly improving your knowledge and experience within your sector and life in general is imperative and rewarding. Over 50% of people living in the Adelaide City are born overseas, so Cultural awareness and training is more important than ever

Self-Care:

Taking Care of ourselves is sometimes last on our agenda. We have such busy lifestyles and workloads that we sometimes fail in the most important thing "our own health and wellbeing".

Active Listening Skills:

Improve our listening skills as we serve the South Australian People

For more information, please go to:

www.safeplacesa.com.au

LinkedIn – Peter Kartabani Profile

Daniel Michael

Hello, so I have been looking at the proposed fee structure. I asked the events team for fees that would relate to Lucky Dumpling, Gluttony and the proposed booking I have in Bonython for a concert in late November.

In short my understanding is that council wants events that benefit the city. The events that create the biggest benefit are ones that involve people moving in and out of the event freely so they can go shopping or to café's and bars and restaurants. To do this the events need to be free entry. The old structure does take that into account but if we look at the premium event spaces there is a tiny difference between what a music festival with a \$200 ticket would pay and what a fringe venue with free entry would pay. (I also run music events when the right act comes up).

It's clear that the best time for the East End is during Fringe, that's when council closes the road and puts tables all down the street. It's because people can come and go easily from the big hubs that the whole area is alive.

Further to this being charged per sqm means we have to seriously consider how much park we are willing to take in. We have heroed the lake and the beautiful Park that is Rymill Park and we have been able to do that because there were no fees. While we accept that fees need to return, a return to previous numbers will mean we have to increase charges or reduce size. I don't think that is in council's interest or ours in the long term. We both want the biggest event we can so the city gets the most visitors possible. There is also questions around the quality of build we can do based on the time we have to build the site. If we cut days or a week from our bump in then we will have to make allowances and either do less carpentry or employ more staff (if we can find them). The carpentry is what sets this event apart from all event sites nation wide.

On the one side you have AEDA wanting events expanded and to be bigger, funding is only granted to events that grow. Then there is this fee model which punishes growth. I understand council sends the Fringe itself money but none of that comes to us.

We think there should be a maximum dollar cap on fees on a free entry event in one of the city parks. We already pay for grass repair and operational costs, there is no extra costs to council if we take up extra space in the park. Operating for extra days brings more people into the city and during those days we are paying a gardener to look after the grass as best we can and council gardeners are not attending site.

We think the per sqm amount for event days for free entry events, including Fringe hubs, should be about half paid events.

We think the per sqm amount for bump in days should remain around half of the live event day charges.

We think a cap of around \$50 000 per event per park used is reasonable for free entry events like Fringe hubs.

Even though there are ticketed elements you can still walk into the majority of our sites and enjoy the event and use the infrastructure for free, we would like it to remain that way.

I'm more than happy to discuss this in detail this is as short as I could make it while making the points I wanted to make.

Daniel Michael

Director

m. 0414 751 684

e. daniel@gluttony.net.au

w. gluttony.net.au





Adelaide Fringe | 15 February – 17 March 2024



Gluttony and Groove acknowledge the Kaurna people, traditional owners of the land on which our events exist.

WRITTEN SUBMISSION / FEEDBACK 20

Pamela

I am writing to you regarding the proposed increase in parking fees on Sundays at Rundle Road alongside Rundle Park.

I along with many other seniors park there on a Sunday to play Petanque.

We meet to exercise and socialise. Its so important to keep fit and not overwhelm the health system.

We also have lunch after and contribute to the viability of the various cafe's business.

We ask you consider the extra costs to us if you raise the parking fees.

We are contributing to the council and businesses at the East end

Regards Pamela

WRITTEN SUBMISSION / FEEDBACK 21

Sarah Stewart

I am writing to express my profound concern regarding the plan to reinstate significant site fees for The Garden of Unearthly Delights and other parkland based events. As one of the few globally recognized arts events hosted in the City of Adelaide, The Garden holds immense value not only for hundreds of artists to showcase their talents but also the hundreds of thousands of attendees who relish our outstanding live performances. Its absence would immediately diminish South Australia's global reputation as the Festival State.

Recent years have been particularly challenging for independently produced and financed arts events like ours. The financial viability of The Garden has already been severely impacted by COVID-19, and introducing additional costs at this time would have dire consequences for this beloved 23-year-old Adelaide event. Our financial resources have been completely depleted, while our operational expenses have skyrocketed due to the repercussions of Covid-19, including increased staffing costs, freight charges, and the need to meet sustainability and accessibility requirements.

It is disheartening to witness other major Australian capital cities actively investing significant funds to attract events similar to ours. These events, in turn, drive substantial footfall to the inner city and boost revenue for local traders. In stark contrast, the current stance of the City of Adelaide seems counterintuitive. The Garden currently generates approximately one third of the Adelaide Fringe box office revenue each year, without any Government or Council support. It is crucial to the overall success of the East End during the months of February and March.

In essence, we appeal for your support to ensure the future continuation of The Garden, rather than being penalized for our significant investment, amounting to millions of dollars, in bringing this world-class arts event to the people of Adelaide for 32 days annually.

We urge you to reconsider this matter urgently, as our organisation cannot viably proceed under the proposed fee structure. The negative impact of this proposal extends beyond our event and affects the broader community, including artists, local traders, South Australian suppliers, and workers. The consequences of implementing such fees would be immense and far-reaching.

We sincerely hope that you will recognize the immeasurable value The Garden of Unearthly Delights brings to Adelaide and take immediate action to support its continuation. By doing so, you will not only preserve a cherished cultural institution but also foster the growth of the arts and uphold the city's reputation as a thriving hub of creativity.

Yours sincerely,

Sarah Stewart

Sarah Stewart | Producer

(she, her)

The Garden of Unearthly Delights (ABN 30 644 141 444)

WRITTEN SUBMISSION / FEEDBACK 22

Andrew Walker

Hey City of Adelaide,

Here is a sign of things to come. This is advice of new electricity rates just received for our home in Adelaide's East End. I draw your attention to the power charges noted on Page 03. This is a 47% increase in power rates. No doubt this will flow through to all Adelaide events, restaurants, bars and cafes, and from them on to all patrons. Add to this price increase a similar increase from every other supplier as they jump on the band wagon.

It is not appropriate for City of Adelaide to increase site fees now when maintaining the status quo will go such a long way to supporting venues, artists, traders and public across Adelaide as we all enter the new phase of inflation, housing affordability crisis and rapid increase in cost of living.

Please do not increase the site fees for events and the pavement dining in City of Adelaide.

Kind regards,

Andrew.

Your electricity plan comparison summary

Current Rates and Timings			
Tariffs and charges	Unit	Tariff (incl. GST)	Discounted Benefit Rate
Peak Usage - First 3.2877 kWh/Day	c/kWh	40.227	34.193
Peak Usage - Next 7.6712 kWh/Day	c/kWh	44.803	38.083
Peak Usage - Next 16.4384 kWh/Day	c/kWh	44.803	38.083
Peak Usage - Next 27.3973 kWh/Day	c/kWh	44.803	38.083
Peak Usage - Remaining Balance	c/kWh	44.803	38.083
Daily Charge	c/Day	100.144	100.144

New Rates and Timings from 01 July 2023			
Tariffs and charges	Unit	Tariff (incl. GST)	Discounted Benefit Rate
Peak Usage - First 3.2877 kWh/Day	c/kWh	59.279	50.387
Peak Usage - Next 7.6712 kWh/Day	c/kWh	66.022	56.119
Peak Usage - Next 16.4384 kWh/Day	c/kWh	66.022	56.119
Peak Usage - Next 27.3973 kWh/Day	c/kWh	66.022	56.119
Peak Usage - Remaining Balance	c/kWh	66.022	56.119
Daily Charge	c/Day	105.105	105.105

Adelaide Aquatic Centre Redevelopment Project Agreement and Principles

Strategic Alignment - Thriving Communities

Public

Tuesday, 20 June 2023
**City Finance and Governance
Committee**

Program Contact:
Jennifer Kalionis, Associate
Director City Culture

Approving Officer:
Ilia Houridis, Director City
Shaping

EXECUTIVE SUMMARY

The purpose of this report is to present an update on the State Government's new Adelaide Aquatic Centre Redevelopment (the Redevelopment), including revised project timeline, revised facility site, an overview of the proposed Project Agreement between the Minister for Infrastructure and Transport and The Corporation of the City of Adelaide, and outlines impacts of the Redevelopment on current Denise Norton Park / Pardipardinyilla (Park 2) Lessee Blackfriars Priory School and on workforce planning at the existing facility.

The report proposes a pathway for Council decision making in relation to the Adelaide Aquatic Centre Redevelopment and seeks approval to progress the Project Agreement.

RECOMMENDATION

The following recommendation will be presented to Council on 27 June 2023 for consideration

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL:

1. Receives the information on the Adelaide Aquatic Centre Redevelopment, noting the revised State Government project timeline, revised facility site, overview and guiding principles of the proposed Project Agreement between the Minister for Infrastructure and Transport and The Corporation of the City of Adelaide, impacts of the Redevelopment on Denise Norton Park / Pardipardinyilla (Park 2) Lessee Blackfriars Priory School and on workforce planning at the existing facility, as per Attachment A to Item 5.2 on the Agenda for the meeting of the City Finance and Governance Committee held on 20 June 2023.
2. Authorises the Lord Mayor, CEO or delegate to negotiate and execute the final Project Agreement for the New Adelaide Aquatic Centre between the Minister for Infrastructure and Transport and The Corporation of the City of Adelaide on behalf of the Council, subject to:
 - 2.1. negotiation of a long-term lease that does not exceed 42 years and meets the Lease and Licence Policy requirements of Council.
 - 2.2. a commitment to make good on any areas impacted outside of the Redevelopment site that were required or damaged during construction.
 - 2.3. the design of the Return to Park Land Zone is undertaken in consultation with the Council and in accordance with the *Planning, Development and Infrastructure Act 2016 (PDI Act)* and any statutory instruments issued under the PDI Act or otherwise relevant;
 - 2.4. the demolition of the Original Centre and the Return to Park Land Works of the Return to Park Land Zone are undertaken by DIT, noting 2.4 and 2.5 would be required to be part of the Development Application for the Adelaide Aquatic Centre Redevelopment.
 - 2.5. a commitment to funding that only extends to the demolition of the existing venue and the provision of a new playing field.
 - 2.6. agreement on a licence for the purpose of commencing construction that is in line with Council policy.
 - 2.7. the Redevelopment site being confirmed at 70 metres from Barton Terrace West.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Thriving Communities 1.1 Leverage the Adelaide Park Lands to promote health, wellbeing and lifestyle experiences.
Policy	Community Land Management Plan (CLMP) Pardipardinyilla (Park 2) Directions for Pardipardinyilla (Park 2) 1.1 Desired Future Character Statement: Meet the sporting, recreation and socialising needs of the community in attractive, wide open spaces surrounded by large shady trees and dense understorey vegetation within an open woodland character. 1.2 Challenges and Opportunities: Managing the Adelaide Aquatic Centre to meet the needs of the community and achieve financial objectives. 1.3.7 Improve the Aquatic Centre car park layout, including vehicle access/egress and circulation arrangements. 1.3.11 Support the ongoing use of the Aquatic Centre as a regional facility. 2.0 Background: Pardipardinyilla (Park 2) is predominantly a recreational and sporting landscape and provides a range of formal and informal facilities for cricket, swimming, tennis and family picnics and contains the Adelaide Aquatic Centre, the bush magic playground and the remainder of the park includes sporting facilities, open space and vegetation. 2.3 Recreation: Pardipardinyilla (Park 2) serves as a recreation precinct serving the community through the provision of facilities including the Adelaide Aquatic Centre.
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	The <i>Local Government Act 1999 (SA)</i> and the <i>Adelaide Park Lands Act 2005 (SA)</i> govern the approach to this matter.
Opportunities	Not as a result of this report
22/23 Budget Allocation	Not as a result of this report
Proposed 23/24 Budget Allocation	A prudential report will be commissioned per section 48 <i>Local Government Act 1999 (SA)</i> . Current venue to cease operation to allow for demolition September 2024 in the 2024/25 financial year.
Life of Project, Service, Initiative or (Expectancy of) Asset	Adelaide Aquatic Centre closure sought by the State Government for September/October 2024.
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Demolition (operating) and delivery of new playing oval (capital) in 2024/25 financial year. All costs to operate (operating and capital) the existing Adelaide Aquatic Centre would be adjusted out of the Long Term Financial Plan from the closure date.

DISCUSSION

1. On 3 August 2022, the City of Adelaide Chief Executive Officer (CEO) wrote to the Department for Infrastructure and Transport CEO advising of key considerations for the proposed Redevelopment of a new Adelaide Aquatic Centre on the Park Lands, including the requirement to engage with Council and Kadaltilla / Adelaide Park Lands Authority through the design and delivery process.
2. In September 2022, the State Government announced that the new Adelaide Aquatic Centre Redevelopment would be built immediately south of the existing Adelaide Aquatic Centre which is owned and operated by the City of Adelaide (CoA), in Denise Norton Park / Pardipardinyilla (Park 2).
3. At its meeting on 31 January 2023, Council resolved that:
 - 3.1. *Council acknowledges the concerns of residents of North Adelaide who live adjacent to the proposed site for the Adelaide Aquatic Centre and supports them in their opposition to the location of the Centre and their request for the identification of an alternate site that delivers the redevelopment of this valued community asset but also protects their rights as residents.*
 - 3.2. *Administration include potential impacts such as noise, increased traffic and loss of amenity and requests that these local concerns in the City of Adelaide's submission to the Code Amendment consultation*
4. In March 2023, the CoA made submission to the Adelaide Aquatic Centre Code Amendment consultation.
5. Since March 2023, Administration has been working with Department for Infrastructure and Transport (DIT) and the Office for Recreation, Sport and Racing (ORSR) on the Return to Parklands Zone elements of the project.

State Government Revised Project Timelines

6. On 10 June 2023, the State Government made a public announcement on the new Adelaide Aquatic Centre Redevelopment, advising the following project details:
 - 6.1. a \$55 million increase in projected expenditure, bringing the total project to \$135 million
 - 6.2. return of 1,000 square metres of open space to the Park Lands through a minimised facility footprint
 - 6.3. an increased set back of the new facility from Barton Terrace West to 70 metres
 - 6.4. closure of the existing facility in August 2024 to accommodate the adjustment to site location
 - 6.5. State Government support for staff to be redeployed to other roles following the closure of the existing facility
 - 6.6. a commitment by State Government to relocate users to other facilities around metropolitan Adelaide while both facilities are closed and issue Sports Vouchers to Learn to Swim participants.
 7. Previous State Government announcements on the Redevelopment project had noted that the existing Adelaide Aquatic Centre would remain open to the public while the replacement centre was built and until at least late 2025. The State Government have announced that the existing centre is to close in August 2024.
 8. One of the reasons to bring forward the closure date is a result of feedback and engagement through Council and Administration to site the Redevelopment further north and away from residents on Barton Terrace West. To accommodate this outcome, earlier demolition of the current venue is required.
 9. Furthermore, DIT has advised that the closure of the existing centre in August 2024 will enable a long term coordinated 'whole of park' design response, shorten the construction program, provide a safer environment during construction, and reduce the financial impacts to the CoA to maintain and operate the existing centre by a year. A high-level site plan is provided as **Attachment A**.
 10. The impact of this decision will allow a design response that incorporates shifting the site location of the new facility further north, increasing the distance from Barton Terrace West to the southern side of the new centre from 40m to 70m subject to final design. The re-siting of the centre 70m from Barton Terrace West responds to the concerns of local residents and the CoA's submission to the Code Amendment consultation.
 11. On 13 June 2023, DIT presented the revised project details and plans to Council in a CEO Briefing.
 12. DIT propose to lodge the Redevelopment with the State Commission Assessment Panel (SCAP).
- City Finance and Governance Committee – Agenda – Tuesday, 20 June 2023

13. These plans will indicate the 'Return to Park Lands Zone', which includes the landscaping and the reinstatement of a playing field to the north of the Redevelopment in the land previously occupied by the current facility.
 - 13.1. Administration has shared with DIT guiding principles from the Adelaide Park Lands Management Strategy to support their planning for the 'Return to Park Lands Zone'.
 - 13.2. DIT will present designs and design principles to Kadaltilla on 22 June 2023 in a briefing session.
14. DIT's works program includes the delivery of a significant portion of the Return to Park Lands Zone through open landscaped areas and will make good the southern part of the site, between the new facility and Barton Terrace West, which will be used in part as a site compound during construction.
15. The Office for Recreation, Sport and Racing (ORSR), as the State Government agency that will be responsible for the operation of the new facility, is currently considering alternative sites for users of the existing centre during closure period between September 2024 and opening of the new venue in December 2025.

Draft Project Agreement and Principles

16. Previous correspondence between the CEO of DIT and the CEO of CoA, outlined CoA Administration's position at that time that project milestones including development approvals, the seeking of a construction licence and land tenure arrangements would be contemplated as being resolved by Council towards the end of 2023. DIT's advice of a revised program, to occupy the site from September 2023, escalates this timeline and associated decision-making pathways by Council.
17. DIT now seek to have a Project Agreement for the New Adelaide Aquatic Centre between the Minister for Infrastructure and Transport and The Corporation of the City of Adelaide (the Project Agreement) executed in line with the revised project timeframe in the below table, by mid July 2023.

Financial Year	Date	DIT Project Deliverable
2023/2024	End June/July	Execution of the Project Agreement
	By mid July 2023	Announcements and SCAP Lodgement
	Late September / Early October 2023	DIT require access to the site for site preparation and works to commence
	Mid October 2023	Non availability of southern ovals to Blackfriars Priory School
2024/2025	August 2024	Current venue to cease operation to allow for demolition
2025/2026	December 2025	New Adelaide Aquatic Centre opens

18. As DIT's planned program of work has evolved, Council has continued to provide DIT with information in relation to Park Lands leasing processes, construction licences and timeframes.
19. DIT have prepared a draft Project Agreement, which Norman Waterhouse Lawyers have reviewed. In accordance with advice received from Norman Waterhouse, Administration provided initial feedback to DIT on the document and the key process elements of the Agreement.
20. To finalise this agreement, the key guiding principles and requirements of Council are being formalised for the Project Agreement to ensure that Council's requirements and legislative processes are met. These include, but are not limited to:
 - 20.1. a commitment to funding that only extends to the demolition of the existing venue and the provision of a new playing field.
 - 20.2. negotiation of a long-term lease that does not exceed 42 years and meets the Lease and Licence Policy requirements of Council.
 - 20.3. a commitment to make good on any areas impacted outside of the Redevelopment site that were required or damaged during construction.
 - 20.4. the design of the Return to Park Land Zone is undertaken in consultation with the Council and in accordance with the *Planning, Development and Infrastructure Act 2016 (PDI Act)* and any statutory instruments issued under the *PDI Act* or otherwise relevant.

- 20.5. the demolition of the Original Centre and the Return to Park Land Works of the Return to Park Land Zone are undertaken by DIT, noting 20.4 and 20.5 would be required to be part of the Development Application for the Adelaide Aquatic Centre Redevelopment.
- 20.6. agreement on a licence for the purpose of commencing construction that is in line with Council policy.
- 20.7. the Redevelopment site being confirmed at 70 metres from Barton Terrace West.
- 21. The legislative processes that Council must follow under both the *Local Government Act (SA) 1999* and the *Adelaide Park Lands Act (SA) 2005* including:
 - 21.1. constraints on Council including statutory and aligned processes of any necessary amendments to the scope of the existing Community Land Management Plan (CLMP) for Park 2
 - 21.2. Likely changes to the existing CLMP for Park 2. It was anticipated that changes to the existing CLMP be put to Council later in the year to contemplate this project. However as DIT have now revised timelines, the advice is to initiate consultation next month which will speak to the necessary elements and allow (subject to those processes) the matter to be progressed. These processes have been outlined to DIT.

No Net Loss of Park Lands Metric Methodology

- 22. DIT have calculated the area of Park 2 taken up by the existing Adelaide Aquatic Centre as 30,305m² and have had this independently surveyed for verification. The existing Adelaide Aquatic Centre area has been measured as follows:
 - 22.1. The area was surveyed by a licensed surveyor and the survey data has been used to calculate the area of the existing centre,
 - 22.2. The area included the existing centre and carpark and all the areas within,
 - 22.3. The area has been calculated by measuring as follows:
 - 22.3.1. to the north the kerb line north side of the existing service road has been included as this serves the centre
 - 22.3.2. to the east the existing fence line, including all plant and equipment has been measured,
 - 22.3.3. to the south the existing fence line has been used,
 - 22.3.4. to the west the outside of the carpark has been used.
 - 22.4. All references to 'No Net Loss of Park Lands' will be measured against this agreed area of 30,305m². The equivalent area of the new centre and its associated support spaces similar to above (car park, fence line etc) will be measured against this and will be below this value.
 - 22.5. This is the baseline calculation presented by DIT as demonstration of 'No Net Loss of Park Lands'.
 - 22.6. DIT's proposal for the Redevelopment reduces this footprint by 1000m² and opportunities will be explored through detailed design to reduce further where possible any hard stand areas, particularly in the public domain.
 - 22.7. It should be further noted that the Redevelopment building footprint is smaller and the car park area, which has increased, does incorporate Water Sensitive Urban Design Principles.
- 23. A report will be presented to Committee and Council in July 2023 seeking Council's endorsement of the location of the new facility and endorsement to progress consultation for a 42 year lease and a license for construction, noting DIT is seeking to commence preliminary works from September 2023.

City of Adelaide Funding Contribution

- 24. The draft Project Agreement does not specify the quantum of funding contribution to the project by CoA, except that the department seeks CoA to cover the cost of demolition of the existing facility and to fund agreed Return to Park Lands elements, namely a new playing oval.
- 25. Previous cost estimates undertaken by the CoA for demolition of the existing venue and reinstatement were approximately \$8.9 million in 2021. The scope for reinstatement was basic turf and landscaping over the demolished venue and did not provide for any further amenity.
- 26. Based on the project program proposed by DIT, provision of funding will be across the 2024/25 and 2025/26 financial years. An allowance for these funds should be accommodated in the Long Term Financial Plan and a Prudential Review will be undertaken in line with *Section 48 of the Local Government Act 1999*.
- 27. No funding levels are specified or sought in the draft Agreement, however the costs are estimated at:
 - 27.1. Up to \$10 million estimated allowance for demolition, to also allow for cost escalation

27.2. Up to \$5 million in contingency for latent conditions and contamination.

27.2.1. It should be noted that any fill from the site (non-toxic) is proposed to be used as mounding and part of the landscaping.

27.3. \$3 million estimated by DIT for delivery of a new playing field and some landscaping.

28. The final costs would be determined through the procurement process to be undertaken by DIT with scope to be reviewed and confirmed by the CoA.
29. It is recommended that a cap or maximum funding contribution is set by Council of \$20 million, which includes contingency to address any potential latent conditions found during the demolition of the current facility, cost escalation and project fees.
30. At conclusion of works any funds not required will be returned to Council's general revenue for allocation towards other priorities of Council.
31. None of the elements of the Redevelopment that require expenditure related to the CoA responsibilities sought in the Draft Project Agreement will be commenced until August or September 2024, in the 2024/25 financial year.
32. The State Government is however seeking Council's commitment to fund these works. It is further proposed that DIT take responsibility for the delivery of those works. This would bring efficiencies in time and cost through procurement and would simplify delivery of the project as there would not be multiple contractors who would be subject to different contractual regimes on site during delivery of the Redevelopment.
33. Whilst the provision of any approved funding will not be required until the 2024/2025 financial year, DIT seek confirmation of CoA commitment to fund the demolition and Return to Park Lands works as part of the Redevelopment through the draft Project Agreement.
34. At the 6 May 2023 Budget Workshop, Administration provided an indicative outline to the return or offset of any contribution to the Redevelopment from the return through the Long Term Financial Plan, based on operational and capital costs that would no longer be required due to the closure of the existing facility.
35. Administration will commission a Prudential Report per section 48 *Local Government Act (SA) 1999*, which is required when the expected capital cost of the project over the ensuing five years is likely to exceed \$4,000,000.00 (indexed, excluding GST). At the time of writing, the Finance and Procurement team advises that the current threshold through indexation is \$5,475,479.74.

CoA Workforce Implications

36. DIT advised CoA late on 8 June 2023 and prior to the announcement of the closure date for the existing centre, to ensure that Administration had the opportunity to inform staff ahead of the public announcement. Administration subsequently met with staff on 9 June and 10 June 2023 to provide key information in person ahead of the State Government announcement, and this was followed by email advice to all Adelaide Aquatic Centre staff after the announcement has been made publicly.
37. Administration also informed the unions (Australian Municipal, Administrative, Clerical and Services Union (ASU) and the Amalgamated AWU (SA) State Union).
38. The earlier proposed closure date of the current facility will have an impact on CoA staff.
39. We have prepared a Workforce Planning approach to address this and support the transition of staff from the operation of the current facility. The key principles that underpin the approach are:
 - 39.1. People Centric Approach
 - 39.2. Business Continuity in transition: a focus on customer and service delivery
 - 39.3. Proactive and transparent change management
40. The draft plan was presented to Executive on 13 June 2023, and was endorsed and approved for progression. The plan provides for appropriate staffing at the Adelaide Aquatic Centre through to the facility's end of life, and processes to oversee transition options for staff to other employment opportunities.

Blackfriars Priory School

41. The State Government and the CoA continues to work with Park 2 Lessee Blackfriars Priory School (Blackfriars) regarding the impact of the State Government's new Adelaide Aquatic Centre Redevelopment.
42. Preliminary project works commencing in September/October 2023 will impact playing fields that form part of the lease agreement between Blackfriars and the CoA. Their current lease agreement expires on 31 December 2023.

43. Administration will present to Council in a future report a proposed lease for the available portions of Park 2 for the period that is aligned to the State Government's construction program before considering any longer term outcomes for the lessee.
44. Administration has also sought that DIT and ORSR consider alternative options in the event that existing CoA infrastructure cannot provide a short-term solution for Blackfriars or their sub-lessees during the construction phase.

Next Steps / Pathway for Council Decision Making

45. A report to be presented to Kadaltilla / Adelaide Park Lands Authority on 22 June 2023.
46. A report to be presented to Council on 11 July 2023 seeking Council's endorsement of the location of the new facility and endorsement to progress consultation on a 42 year lease and Construction License.
47. Progress the Construction License and the Lease with the State Government for execution by September 2023.

ATTACHMENTS

Attachment A - DIT Adelaide Aquatic Centre Redevelopment Site Plan

- END OF REPORT -

Adelaide Aquatic Centre Development

City of Adelaide Update

13 June 2023

Status update

- Concept design progressing
- Project update by Premier, Minister for Infrastructure and Transport, Treasurer 11 June 2023
 - Concept design images released
 - Increased project budget
 - Existing centre to close August 2024
 - Sports vouchers announced
 - Procurement for the project builder commenced
- Post project announcement activities (on Saturday, as well as over the new few weeks)
 - Contact made with key stakeholders including key user groups, pool operators and other key stakeholders
 - Project website updated, social media posts and email sent to people who have registered for updates
 - Pop-up in Adelaide Aquatic Centre lobby staffed at key times since Saturday afternoon
 - Barton Terrace West residents door knocked
 - Letterbox drop to occur this week to local residents
 - Community Information Sessions planned for 22 June and 24 June 2023

Concept Design

Preliminary Entry View



Artist's Impression

Concept Design

Preliminary Entry View



Artist's Impression

Concept Design

Preliminary Entry View



Artist's Impression

Concept Design

Preliminary Entry View



Artist's Impression

Key scope items

- The new centre will include:
 - 50m, 10-lane indoor pool suitable for carnivals, sport and recreational use
 - a 25m, six-lane outdoor pool with lagoon
 - a dedicated warm-water indoor pool incorporating a rehabilitation program
 - a dedicated indoor pool for learn-to-swim programs
 - diving amenities
 - extensive indoor and outdoor all-ages play areas with waterslides, splash zones, BBQs and lawned areas
 - café available for both centre visitors and other Park 2 users
 - gym and fitness facilities three times larger than previously planned
 - spa, sauna and steam room
 - community change rooms
 - improved car parking with access from Jeffcott Road, improved public transport, pedestrian and cycle pathways connecting the centre with existing networks

Facility size – existing vs new

Key Metrics	Current	New
Building height	19.5m high point of roof	17.5m water slide tower 12m two storey section 7m southern side (lower in some sections)
Building footprint / area	11,360 sqm	9,500 sqm
Car Park area	8,600 sqm (266 carparks)	12,500 sqm (375 carparks)
External areas (forecourt, public realm, etc)	10,345 sqm	7,305 sqm
Total project site area	30,305 sqm [Note 1]	29,305 sqm

[Note 1] The area was surveyed by a licensed surveyor. The area included the existing centre and carpark and all the areas within.

Return to Park Lands zone

Return to Park Lands Working Group established with Council officers

Integration of Return to Park Lands scope into project Master Plan includes:

- 70m set back from Barton Terrace West kerb
- Park Land Trail and connections maintained
- Recreational sporting oval capable of a range of uses
- Improved movement networks (park trails, pathways and service access roads)
- Tree planting and green canopy landscape strategy
- Grass area to south of the centre



Development Area

Adelaide Aquatic Centre Development Area

Development Area - AACD and Return to Park Lands Zone
(after Demolition of Existing Centre)



- Area in blue is the proposed area for the Adelaide Aquatic Centre Development
- Area in light green is the Return to Park Land Zone for the purpose of determining the design and funding with the CoA
- Up until August 2024 when the existing centre closes, access will be maintained to the existing centre carpark and existing aquatic centre during this time

Next Steps

Next Steps

- Execution of the Project Agreement with CoA
 - Targeting end June 2023
- Further analysis of users of the existing facility and alternative aquatic facilities
 - Being led by Office of Recreation, Sport and Racing
 - Expanding on the preliminary work completed to date
- Progressing to lodge with SCAP mid July 2023
 - Public consultation process as part of SCAP
- Builder engaged October 2023
- Planned commencement on-site, subject to SCAP approval, October 2023
 - Site establishment including maintaining access to the existing centre, relocation of site services within the new centre footprint, site preparation and establishment works etc

Events and Festivals Sponsorship Funding Recommendations for 2023/24

Strategic Alignment - Dynamic City Culture

Public

Tuesday, 20 June 2023

City Finance and Governance
Committee

Program Contact:

Greg Ratsch, Acting Managing
Director Adelaide Economic
Development Agency

Approving Officer:

Clare Mockler, Chief Executive
Officer

EXECUTIVE SUMMARY

The Events and Festivals Sponsorship Program (the program) is a long-standing funding program of the City of Adelaide (CoA) administered by the Adelaide Economic Development Agency (AEDA).

The purpose of the program is to provide financial support to eligible groups and organisations to assist in the staging of medium and major events and festivals that create a vibrant and dynamic city experience and support the outcomes of the CoA Strategic Plan 2020-2024 and AEDA Business Plans FY 2022/23 and 2023/24.

AEDA invests in an annual calendar of events and festivals, on behalf of the CoA, to drive visitation, spend and support for local businesses as well as increase the profile of the city and North Adelaide as a tourist destination. The calendar includes a mix of arts, culture, music, sport and food and wine events held throughout the year.

The program operates on a three-year cycle.

This report provides a summary of sponsorship applications received as part of the 2023/24 Events and Festivals Sponsorship Program round which falls in year two of the cycle.

Under the Events and Festivals Sponsorship Program Application Guidelines, funding recommendations are to be presented to the AEDA Board and then to a meeting of Council for consideration. Recommended funding allocations were discussed by the AEDA Board at its meeting on 30 May 2023.

This report also details sponsorship funding pre-committed by Council at its meeting on 14 June 2022 for events and festivals to be held during 2023/24. Council approved \$1,535,000 of the proposed 2023/24 sponsorship budget to support events and festivals entering into the second year of existing multi-year funding agreements.

Nine applications were received as part of the 2023/24 program with total requests (\$485,000) exceeding the remaining funding available after pre-commitments.

Total funding of \$175,000 has been recommended by the AEDA Board to support successful applicants in 2023/24.

RECOMMENDATION

The following recommendation will be presented to Council on 27 June 2023 for consideration

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL

THAT COUNCIL

1. Notes the Events and Festivals Sponsorship funding recommendations for 2023/24 are subject to the adoption of the City of Adelaide Business Plan and Budget.
2. Approves the following funding recommendations:
 - 2.1. UniSport Australia Ltd – 2023 Australian Masters Games: \$50,000;
 - 2.2. South Australian Contemporary Music Company Ltd – 2023 Good Music Month: \$30,000;
 - 2.3. South Australian Motor Sport Board – 2023 Bridgestone World Solar Challenge: \$35,000;

- 2.4. St John Ambulance South Australia Inc – 2023 Carols by Candlelight: \$50,000; and
 - 2.5. Team AVCon Inc – 2023 Adelaide’s Anime and Video Game Festival: \$10,000 subject to funds being used in an appropriate manner excluding capital expenditure and travel expenses.
3. Authorises the Chief Executive Officer to assess any significant change to the proposed activity for any event / festival and make variations to the funding commitments and / or conditions in the recommendations above or honour the commitments made if the proposed change is deemed to continue to meet Events and Festivals Sponsorship Program objectives.
-

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Dynamic City Culture The applications in this report support a number of key outcomes from the City of Adelaide 2020-2024 Strategic Plan as well as Adelaide Economic Development Agency Business Plans FY 2022/23 and 2023/24.
Policy	The recommendations in this report align with the Events and Festivals Sponsorship Program Application Guidelines [Link 1 view here].
Consultation	Assessments were undertaken by a representative from AEDA (Event Sponsorship and Attraction Advisor) and a representative from the City of Adelaide (Event Coordinator). An internal (AEDA and CoA) Events and Festivals Sponsorship Program Advisory Panel was also established for the purpose of contributing insights, advice and knowledge to help inform the funding recommendations in this report. Key staff from City Experience, Marketing, Finance, Sustainability and Creative City were represented on the panel.
Resource	Not as a result of this report
Risk / Legal / Legislative	Council has pre-committed \$1,535,000 of the proposed 2023/24 sponsorship budget to support the second year of existing multi-year funding agreements. If the Council chooses not to fund or reduce the level of funding to these organisations, then the Council may be exposed to reputational risk.
Opportunities	The applications recommended for funding within this report address key deliverables from the City of Adelaide 2020-2024 Strategic Plan and AEDA Business Plans FY 2022/23 and 2023/24. Application form questions were designed to respond to all four themes of the CoA Strategic Plan as well as AEDA priorities.
22/23 Budget Allocation	The total 2022/23 Events and Festivals Sponsorship Program operating budget allocation was \$1,757,000.
Proposed 23/24 Budget Allocation	The total proposed 2023/24 Events and Festivals Sponsorship Program operating budget allocation is \$1,809,000. \$1,754,000 is available to funding recipients of which \$1,535,000 has been pre-committed to those entering into the second year of a multi-year funding agreement and \$55,000 is assigned to meet operational expenses incurred by the program.
Life of Project, Service, Initiative or (Expectancy of) Asset	Council has approved further pre-commitments of \$1,495,000 from the proposed 2024/25 Events and Festivals Sponsorship Program budget for funding recipients entering into the third year of a multi-year funding agreement. This is subject to the adoption of the 2024/2025 City of Adelaide Business Plan and Budget.
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. AEDA invests in an annual calendar of events and festivals, on behalf of Council, to drive visitation, spend and support for local businesses as well as increase the profile of the city and North Adelaide as a tourist destination. The calendar includes a mix of arts, culture, music, sport and food and wine events held throughout the year.
2. The proposed sponsorship budget for 2023/24 is \$1,809,000.
 - 2.1. Of this, \$1,535,000 has been pre-committed by Council to the following events / festivals entering into the second year of a multi-year funding agreement:

2.1.1	2023 SALA Festival	\$65,000
2.1.2	2023 Nature Festival	\$30,000
2.1.3	2023 Adelaide Film Festival	\$60,000
2.1.4	2023 OzAsia Festival	\$75,000
2.1.5	2023 Feast Festival	\$50,000
2.1.6	2023 National Pharmacies Christmas Pageant	\$75,000
2.1.7	2024 Adelaide International (Tennis)	\$50,000
2.1.8	2024 Santos Tour Down Under	\$125,000
2.1.9	2024 Adelaide Fringe	\$300,000
2.1.10	2024 Adelaide Festival	\$360,000
2.1.11	2024 WOMADelaide	\$75,000
2.1.12	2024 Adelaide Equestrian Festival	\$40,000
2.1.13	2024 Tasting Australia	\$40,000
2.1.14	2024 Cabaret Fringe Festival	\$40,000
2.1.15	2024 Adelaide Cabaret Festival	\$50,000
2.1.16	2024 Illuminate Adelaide	\$100,000
 - 2.2. Multi-year funding was introduced in response to the community's need for commitments greater than one year to allow for the development of projects over time.
 - 2.3. \$55,000 of the proposed budget is allocated to meet operational expenses incurred by the program as well as deliver on leveraging opportunities which assist in the promotion of key Council and AEDA messages, projects and initiatives.
 - 2.4. This leaves a balance of \$219,000 for distribution to successful applicants in 2023/24.
3. Applications for funding for the 2023/24 Events and Festivals Sponsorship Program opened on 20 March 2023 and closed on 21 April 2023. Applicants were required to apply via the SmartyGrants grants management system.
4. Nine applications were received with requests, totalling \$485,000, exceeding the available funding of \$219,000. One application was deemed ineligible for funding so did not progress to assessment. Of the eight applications assessed, three are new to the program of which two are new events.
5. Eligible applications are as follows:
 - 5.1. Australian Masters Games | 7-14 October 2023
Mass participation sporting event offering over 50 sports for people over the age of 30 complemented by an extensive social and entertainment program. Held in Adelaide every 4 years.
Estimated city-based attendance: 15,000
Estimated economic impact: \$15,000,000 (gross)
Request: \$100,000 for 2023/24.
 - 5.2. Good Music Month | 1-30 November 2023
Music SA's new flagship open access, state-wide music festival activating existing live music venues and hospitality businesses. The event replaces the retiring Umbrella Festival.
Estimated city-based attendance: 50,000
Estimated economic impact: \$1,520,000 (gross)

Request: \$50,000 recurring for 2 years.

- 5.3. **Bridgestone World Solar Challenge | 26-29 October 2023 (Adelaide component)**
 Teams design and build the most efficient solar-powered electric vehicle that can travel the 3,000 km's from Darwin to Adelaide with the finish line in Victoria Square / Tarntanyangga. Held biennially.
 Estimated city-based attendance: 9,000
 Estimated economic impact: \$6,100,000
 Request: \$50,000 recurring for 2 years.
- 5.4. **Adelaide Guitar Festival | 1-16 July 2023**
 Largest guitar festival in the Southern Hemisphere celebrating the many different styles of guitar played across the world. Previously held biennially, now an annual event.
 Estimated city-based attendance: 10,400
 Estimated economic impact: \$2,441,000 (gross)
 Request: \$75,000 recurring for 2 years.
- 5.5. **Adelaide International Comedy Festival | 22-26 November 2023**
 New four-day comedy festival focused on activating West End venues.
 Estimated city-based attendance: 100,000
 Estimated economic impact: \$5,000,000 (gross)
 Request: \$100,000 recurring for 2 years.
- 5.6. **Carols by Candlelight | 9 December 2023**
 Second oldest public carols event in Australia offering a concert, food vendors, carnival rides and an artisan Christmas market. Held annually.
 Estimated city-based attendance: 30,000
 Estimated economic impact: \$3,490,000 (gross)
 Request: \$60,000 recurring for 2 years.
- 5.7. **AVCon: Adelaide's Anime and Video Game Festival | 21-23 July 2023**
 Celebration of the world of anime, gaming, cosplay, pop culture and art in one big community-based event offering activities for all ages. Held annually.
 Estimated city-based attendance: 20,000
 Estimated economic impact: \$500,000 (gross)
 Request: \$30,000 recurring for 2 years.
- 5.8. **North Adelaide Rare and Classic Car Show | 4 February 2024**
 A display of unique and classic cars held on Tynte Street with food and beverage stalls, live bands and children's entertainment. Held annually.
 Estimated city-based attendance: 8,000
 Estimated economic impact: \$150,000 (gross)
 Request: \$20,000 recurring for 2 years.

6. All applications were evaluated against the following assessment criteria and weightings as included within the Events and Festivals Sponsorship Program Application Guidelines found in Link 1 view [here](#).

Criteria	Consideration	Weighting
Strong Economies	The degree to which the event/festival provides a measurable economic impact to CoA and supports local business through activation of mainstreets and laneways.	25%
Environmental Leadership	The degree to which the event/festival employs environmentally sustainable practices.	10%
Thriving Communities	The degree to which the event/festival creates safe spaces and places that are accessible and inclusive to all.	10%
Dynamic City Culture	The ability of the event/festival to attract and increase visitors and attendees and generate visitor bed nights.	25%
Brand and Marketing	The extent to which the event/festival increases the profile of the city and North Adelaide as a tourist destination and helps position Adelaide as the world's most liveable city.	20%
Financial Viability	The degree to which the event/festival and/or organisation is financially viable and sustainable with or without AEDA and CoA sponsorship funding.	10%
Total		100%

7. Assessments were undertaken by a representative from AEDA (Event Sponsorship and Attraction Advisor and a representative from CoA (Event Coordinator).
8. An internal (AEDA and CoA) Events and Festivals Sponsorship Program Advisory Panel was also established for the purpose of contributing insights, advice and knowledge to help inform the funding recommendations in this report. Key staff from City Experience, Marketing, Finance, Sustainability and Creative City were represented on the panel.
9. Under the Events and Festivals Sponsorship Program Application Guidelines, the panel's funding recommendations are to be presented to the AEDA Board and then to a meeting of Council for consideration.
10. As a result of the limited budget balance available, the panel sought opportunities to provide support to the maximum number of events especially those that the panel were confident could proceed with partial funding.
11. The following funding recommendations were presented to the AEDA Board at its meeting on 30 May 2023:
 - 11.1. Funding to support the Australian Masters, Good Music Month, World Solar Challenge, Adelaide Guitar Festival, Carols by Candlelight and Adelaide's Anime and Video Games Festival in 2023/24 fully expending the \$219,000 available in the proposed 2023/24 sponsorship budget after pre-commitments; and
 - 11.2. Funding to support Good Music Month, Adelaide Guitar Festival, Carols by Candlelight and Adelaide's Anime and Video Games Festival in 2024/25 expending \$134,000 of the \$312,000 funding available in the proposed 2024/25 sponsorship budget after pre-commitments.
12. These recommendations are itemised in the panel recommendation column of the table in paragraph 14 of this report.
13. The information presented to the AEDA Board on the applications assessed as well as the rationale behind the panel's funding recommendations can be found at Link 2 view [here](#).
14. The following outcomes were determined at the meeting of the Board:
 - 14.1. The Board considered the panel's recommendation to award two-year funding for some events but resolved to commit to one-year only due to the reviews of AEDA currently underway and the proposed CoA review of funding programs;
 - 14.2. The Board supported the panel's recommendations to provide partial funding from the proposed 2023/24 sponsorship budget to:
 - 14.2.1. Australian Masters Games: \$50,000 to assist with the games village entertainment offering. This mass participation sporting event attracts visitors from interstate and overseas, many staying in Adelaide and South Australia beyond the week of the games;
 - 14.2.2. Bridgestone World Solar Challenge: \$35,000 to assist with infrastructure and theming for the finish line in Victoria Square / Tarntanyangga. This event attracts global media attention and promotes South Australia's reputation as a leader in innovation, technology, sustainability and renewable energy;
 - 14.2.3. Carols by Candlelight: \$50,000 to assist with the provision of security services, Auslan interpreters, traffic and parking control, signage, barricades, rubbish removal, cleaning, portable toilets and delivery of a new artisan Christmas market. This event complements CoA's Christmas Festival activities and decorations; and
 - 14.2.4. AVCon: Adelaide's Anime and Video Games Festival: \$10,000 to support venue hire, technical, advertising and marketing costs. This unique event attracts gamers, developers, tech innovators/entrepreneurs, educators and students from metropolitan and regional South Australia in the 16-35 age bracket and has strong ties to the city's burgeoning gaming ecosystem and activates the off-peak event season.
 - 14.3. The Board considered the panel's recommendation to award full funding of \$50,000 to support the new Good Music Month event that amplifies Adelaide's UNESCO Creative City of Music designation and activates existing live music venues and hospitality businesses in the CBD. It resolved to award partial funding of \$30,000 in the events inaugural year to assist the applicant establish a proof of concept. If the event is successful, the applicant will have the opportunity to seek funds as part of the 2024/25 sponsorship funding round; and
 - 14.4. The Board considered the panel's recommendation to award partial funding of \$24,000 to support the Adelaide Guitar Festival which amplifies Adelaide's UNESCO Creative City of Music designation and

activates the off-peak event season. It resolved not to award funding due to a change in the festival format which no longer includes delivery of the *Guitars in Bars* program which provided an opportunity for broader city hospitality businesses to be involved.

15. A summary of the panel recommendations and subsequent Board decisions can be found below:

Event	Funding Request	Panel Recommendation	Board Decision
Australian Masters Games	\$100,000 for one year	\$50,000 from the 2023/24 sponsorship budget.	\$50,000 from the 2023/24 sponsorship budget.
Good Music Month	\$50,000 recurring for 2 years	\$50,000 from the 2023/24 sponsorship budget; and \$50,000 as a pre-commitment from the 2024/25 sponsorship budget.	\$30,000 from the 2023/24 sponsorship budget. One-year funding only.
World Solar Challenge	\$50,000 recurring for 2 years	\$35,000 from the 2023/24 sponsorship budget. No event in 2024/25.	\$35,000 from the 2023/24 sponsorship budget.
Adelaide Guitar Festival	\$75,000 recurring for 2 years	\$24,000 from the 2023/24 sponsorship budget; and \$24,000 as a pre-commitment from the 2024/25 sponsorship budget.	No funding approved.
Adelaide International Comedy Festival	\$100,000 recurring for 2 years.	No funding recommended.	No funding approved.
Carols by Candlelight	\$60,000 recurring for 2 years.	\$50,000 from the 2023/24 sponsorship budget; and \$50,000 as a pre-commitment from the 2024/25 sponsorship budget.	\$50,000 from the 2023/24 sponsorship budget. One-year funding only.
Adelaide's Anime & Video Games Festival	\$30,000 recurring for 2 years.	\$10,000 from the 2023/24 sponsorship budget; and \$10,000 as a pre-commitment from the 2024/25 sponsorship budget.	\$10,000 from the 2023/24 sponsorship budget. One-year funding only.
North Adelaide Rare & Classic Car Show	\$20,000 recurring for 2 years.	No funding recommended.	No funding approved.

16. The panel's funding recommendations fully allocated the \$219,000 remaining in the proposed 2023/24 sponsorship budget after pre-commitments to support multi-year funding arrangements.
17. The Board's decision results in \$44,000 of the proposed 2023/24 sponsorship budget not being allocated.
18. The Board's decision results in no change to the balance of the proposed 2024/25 sponsorship budget of \$312,000 after pre-commitments to support multi-year funding arrangements. Remaining funds are intended for those applicants expected to engage with the application process in 2024/25 and may include biennial and annual events returning to the program as well as new events.
19. Successful applicants will be required to enter into a funding agreement with AEDA and CoA detailing benefits in return for the sponsorship investment as well as mutually agreed KPI's.
20. Recommended funding is contingent upon the delivery of the activity as presented in the sponsorship application forms submitted.
21. Should there be significant change regarding delivery of the proposed activity for any event / festival, approval is sought to authorise the Chief Executive Officer to assess any variations to the event / festival funding commitments and / or conditions of funding in line with the objectives of the program.

DATA AND SUPPORTING INFORMATION

Link 1 – 2023/24 Events and Festivals Sponsorship Program Application Guidelines

Link 2 – 2023/24 Events and Festivals Sponsorship Application Summaries, Recommendations and Rationale presented to AEDA Board

ATTACHMENTS

Nil

- END OF REPORT -

Strategic Internal Audit Plan 23/24

Strategic Alignment - Enabling Priorities

Public

Tuesday, 20 June 2023

City Finance and Governance
Committee

Program Contact:

Alana Martin, Manager
Governance

Approving Officer:

Michael Sedgman, Chief
Operating Officer

EXECUTIVE SUMMARY

This report contains the proposed one-year Internal Audit Plan (the Plan) for the City of Adelaide (CoA). The Plan has been drafted in consultation with the Executive Team, members of the Executive Strategic Risk and Internal Audit Group (SRIA) and CoA's internal audit provider in consideration of CoA's strategic risks and key priorities.

RECOMMENDATION

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS THAT COUNCIL:

THAT COUNCIL:

1. Approves the City of Adelaide one-year Internal Audit Plan, contained in Attachment A to Item 5.4 on the Agenda for the meeting of the City Finance and Governance Committee held on 20 June 2023, noting the recommendation of the Audit and Risk Committee that KPMG conduct a review of the Strategic Property Action Plan, in addition to those KPMG will undertake in the delivery of the Strategic Internal Audit Plan 2023/24.
-

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	Strategic Alignment – Enabling Priorities The role of the City of Adelaide is to uphold the values of integrity and accountability. To ensure that the Council delivers services to the community as a leader, advocate and facilitator by maintaining a transparent decision-making process.
Policy	Alignment with the City of Adelaide Risk Management Operating Guideline
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	Sound risk and opportunity management enables well informed decision making and supports the delivery of the Strategic Plan
Opportunities	Sound risk and opportunity management enables well informed decision making and supports the delivery of the Strategic Plan
22/23 Budget Allocation	Not as a result of this report
Proposed 23/24 Budget Allocation	\$70,000
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
22/23 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

1. The one-year (2023/24) Internal Audit Plan (the Plan) for the City of Adelaide (CoA) has been drafted in consultation with the Executive Team, the members of the Strategic Risk and Internal Audit Group (SRIA) and CoA's internal audit provider in consideration of the CoA's strategic risks and key priorities within the Strategic Plan.
2. The Plan for 2023/24 includes a number of internal audits that can be facilitated using existing CoA resources. Internal audits are performed either inhouse by the Risk and Audit Analyst, or by our audit partner KPMG. The Risk and Audit Analyst will perform the operational and transactional compliance audits. While the KPMG will be used for strategic and compliance audits, where specialised skills and expertise are required. The intent of this approach is to ensure that appropriate assurance is provided to the Council in a way that achieves the best value for money, leveraging our in-house capability.
3. Each internal audit has been identified as a risk mitigation to the City of Adelaide's Strategic Risks and corresponding risk rating.
4. The following items are recommended in the Plan for 2023/24:
 - 4.1. Grants Management
 - 4.2. Community Safety
 - 4.3. Penetration Testing
 - 4.4. Legislative Compliance Framework
 - 4.5. Contract Management
 - 4.6. Mercer Remuneration Review
 - 4.7. PCI Compliance
 - 4.8. Post Implementation Review
 - 4.9. Lease Management
 - 4.10. Data Protection and Privacy
 - 4.11. Project Health Check
 - 4.12. Record Keeping Audits
5. A brief draft scope for each review is included in **Attachment A**. A more comprehensive scope will be developed and presented to SRIA for approval prior to the internal audit being undertaken.
6. At the SRIA meeting on 2 June 2023, a request was made for the inclusion of three additional audits in the Strategic Internal Audit Plan 2023/24. The additional audits will be performed by Council's internal audit provider who will be invited to the July SRIA meeting to discuss options for these audits in consideration of the CoA's strategic risks and key priorities. When the three additional audits have been determined, an updated Strategic Internal Audit Plan 2023/24 will be provided at the following Audit and Risk Committee meeting.
7. The Audit and Risk Committee met on the 14 June 2023 and provided the following feedback
 - 7.1. KPMG to conduct a review of the Strategic Property Action Plan, in addition to the extra audits KPMG will undertake in the delivery of the Strategic Internal Audit Plan 2023/24;
 - 7.2. The session with KPMG at the July SRIA meeting will focus on key strategic risks and challenges for Council when considering the additional audits to be undertaken;
 - 7.3. If more than three key strategic risks and challenges are identified as part of the KPMG session, then consideration will be given to replacing compliance-based audits on the current list with those identified in the session.

ATTACHMENTS

Attachment A – Internal Audit Plan 2023-24

INTERNAL AUDIT PLAN

2023-2024

June 2023

ACKNOWLEDGEMENT OF COUNTRY

The City of Adelaide acknowledges that we are located on the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past, present and emerging.

We recognise and respect their cultural heritage, beliefs and relationship with the land. We also extend that respect to visitors of other Aboriginal Language Groups and other First Nations.

DOCUMENT PROPERTIES

Contact for enquiries and proposed changes

If you have any questions regarding this document or if you have a suggestion for improvements, please contact:

Contact Officer: Janet Crook
Title: Team Leader Corporate Governance
Program: Governance
Phone: (08) 8203 7293
Email: J.Crook@cityofadelaide.com.au

PURPOSE

The purpose of this document is to provide the City of Adelaide’s (CoA) Executive and Strategic Risks and Internal Audit (SRIA) members and subsequently the CoA’s Audit and Risk Committee (ARC) a proposed one-year Internal Audit (IA) Plan (plan). The plan has been presented to SRIA for endorsement prior to being submitted to the ARC for final review prior to implementation. The Internal Audit Plan relates to all areas of CoA including the subsidiaries.

A detailed project scope document will be developed prior to the commencement of individual projects. This is not a static document and the IA plan will be reassessed periodically to recognise CoA’s changing risks, controls and internal audit requirements. Regular risk monitoring and communication with Executive and SRIA will be undertaken to keep key stakeholders informed of any potential changes to organisational risks profiles and facilitate the on-going alignment of Internal Audit activities with organisational objectives. IA is reported monthly to SRIA which includes new scopes, outcomes and a report on current or outstanding actions.

WHY HAVE AUDITS BEEN SELECTED?

The intention of the audits detailed in the IA plan are aligned to deliver value within CoA’s context of its values, culture, customer service objective and Strategic Plan. The internal audits have been selected not to enable disciplinary action but rather as genuine opportunities in these areas to deliver value and internal audit will be a mechanism to help improve the likelihood of success.

It is envisaged that these internal audit projects, which are oriented towards opportunities to enhance Council services and the internal organisations services, will assist to contribute to achievement of strategic objectives, improving the risk culture at CoA and overall, assist CoA to deliver a better experience for the people living and working in the City of Adelaide.

The IA Plan for 22/23 includes a number of audits that can be facilitated utilising existing in-house CoA resources. External providers will be utilised for strategic and compliance audits where specialised skills and expertise are required.

Internal audits have been categorised as:

- Operational
- Strategic
- Compliance

Audits are identified to assist in mitigating CoA strategic risks which are outlined in the table below.

TYPE OF AUDIT

Three types of Audits	
Operational	To review the robustness of systems, policies and processes
Strategic	To provide an independent examination of the strategic objective a program, function, operation or the management systems and procedures of council to assess whether the administration is achieving value for money, efficiency and effectiveness
Compliance	To provide comfort that contractual or legislative / regulatory obligations are being met.

CoA STRATEGIC RISK REGISTER

Strategic risk	Risk description	Opportunity description
Personnel	Failure to attract and retain talented people	Attract and retain great staff that improve the organisational effectiveness of CoA and positively impact the community.
Relationships	Poor relationships with the community, government and private sector	To enhance stakeholder relationships which will assist in better partnerships and outcomes. Continue to build on and enhance relationships with other government bodies to empower partnerships and growth for the state.
Reputation	Negative reputation and public perception of CoA	Becoming an Industry Leader in Local Government. Developing stronger relationships with the community and building trust through proactive messaging and delivery of our customers
Organisational Culture	Poor organisational culture	Continuing to work towards a high performing culture via building strong and inspirational leadership that enables engaged and capable people.
Economic Outlook	Downturn in economic outlook resulting in reduced Council revenue	Increased business attraction to the city. Meeting a number of objectives in Council's Strategic Plan regarding the vibrancy of the city.
Project Delivery	Projects not delivered to quality, time or budget	Effective and efficient projects being undertaken with great community outcomes.
Service Delivery	Poor service delivery to our community	Delivery of Council's services is highly regarded by all customers, internal and external.
Compliance	Non-compliance of Council policies and legislative requirements	Best practice services and processes across all council operations.
Work Health and Safety	Failure to maintain a safe and healthy workplace	A safe and healthy work environment for all workers including staff, volunteers and contractors.
City Emergency	Insufficient emergency management preparation	Council as a community leader in times of crisis and assisting authorities where possible. CoA to continue to be a sector leader and assist with other councils and the LGA in both response and recovery.

Financial Sustainability	Failure to plan for and manage Councils finances.	Long term financial stability which provides an allowance to undertake a number of innovative projects for the community. Meeting the three main measures (1) Operating Surplus, (2) Asset Sustainability Ratio and (3) Net Financial Liabilities. Identifying ways to diversify revenue streams.
Technological	Lack of modern, integrated and secure digital environment.	Enhance City of Adelaide's ability to deliver modern digital services to the organisation and community stakeholders through modern IT technologies that are efficient and safe.
Cyber Security	Exposure or loss resulting from a cyber-attack or data breach.	Enhance City of Adelaide's ability to provide a secure and safe technological environment.
Climate Change	The climate is changing and will continue to change, in ways that will increasingly impact operations, infrastructure, services and the community at large.	That council understands climate risks and integrate climate adaptation and mitigation opportunities across council operations and our partners to create a climate resilient city.

INTERNAL AUDITS PREVIOUSLY UNDERTAKEN

2022 / 2023	2021 / 2022	2020 / 2021	2019 / 2020
Legislative Compliance	Record Keeping	Legislative Compliance	Legislative Compliance
Record Keeping	PCI Compliance	Record Keeping Audits	Section 7 Statements
PCI Compliance	Post Audit Implementation	PCI Compliance	Employee Travel Expenditure
ACMA Financial Processes	Payroll & Remuneration	Post Audit Implementation Review	Fraud Prevention
Workforce Planning & Staff Retention	North Adelaide Golf Course Financial Processes	Management of Leave Entitlements	Events Sponsorship
Cab Charges / Ride Shares & Pool Cars	Planning Development & Infrastructure Act 2016 Implementation	Employee Gifts and Benefits	Social Media
Asset Inspection	Fleet Management & Fuel Cards	Project Management Review	Park Lands Review
Essential Eight Maturity Model		Software Licence Review	Budget Management
Volunteer Management		Training & Development Internal Processes	

PROPOSED INTERNAL AUDITS FOR 2023/24

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Grants Management	Reputation High	City Shaping AEDA	Strategic	Provider	July 2023
<p>This internal audit project will focus on the fairness, equity and transparency in relation to the Council's management and administration of grants issued. Consideration will consider governance arrangements, including roles & responsibilities, alignment with strategic objectives as well as overall processes (identification, assessment, prioritisation and selection process, approval) and reporting arrangements in respect of grants.</p> <p><i>This audit will assist in mitigating the Reputation risks as outcomes will ensure that fairness, equity and transparency applies to all grants that are managed through CoA. Reputation is currently rated as a high residual risk on Council's Strategic Risk & Opportunity Register.</i></p>					
Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Community Safety	Compliance High	City Shaping	Compliance	In-house	August 2023
<p>The scope of this project will include consideration of the overall community safety framework, including:</p> <ul style="list-style-type: none"> • Policy and procedures in relation to community safety • Overall organisation structure, resources, roles & responsibilities in relation to community safety • Processes for conducting and recording community safety inspections • Processes for issuing, appeals and waiving of any regulatory fines in relation to community safety <p>This audit will also consider the conclusion of the 2023 action plan and what is required for the new action plan.</p> <p><i>This audit will assist in mitigating the Compliance risk and will determine whether appropriate governance structures, policies and processes are in place to ensure Council is meeting its legislative requirements. Compliance is currently rated as a moderate residual risk on Council's Strategic Risk & Opportunity Register.</i></p>					

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
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Penetration Testing	Cyber Security High	Corporate Services	Compliance	Provider	August 2023
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The objective of this testing is to identify weaknesses within the CoA internal network on an ongoing basis. This testing is linked with the PCI Compliance review to be performed in November. This audit is required once a year.

This audit will assist in mitigating the Compliance risk as the outcomes of the annual audit will ensure that CoA is adhering to the Visa/Mastercard requirements in relation to customer credit card information. Compliance is currently rated as a moderate residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
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Legislative Compliance	Service Delivery Moderate	All	Compliance	In-house	September 2023
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On-going assessment of CoA's legislative compliance work plan, auditing one Act at a time with actions monitored and managed in Promapp. This audit will perform a review of legislation and identify any gaps that CoA is not adhering to, to ensure that compliance is maintained at all times.

This audit will assist in mitigating the Service Delivery risks as outcomes will ensure compliance with Council's policies and legislative requirements while delivering CoA services to the community. Service Delivery is currently rated as moderate inherent risk and moderate residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Project Health Check	Project Delivery High	Corporate Services City Shaping City Services	Strategic	Provider	October 2023

This review will include an assessment of a project's management mechanisms, governance structure, project team roles and responsibilities, and project status reporting mechanisms. This audit will also consider identified metrics in the context of better practice across a range of sectors.

This audit will assist in mitigating the Project Delivery risk as the outcomes will assist in developing appropriate mechanisms to ensure projects are delivered on time, to quality and budget. Project Delivery is currently rated as a high residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Mercer Review	Organisational Culture High	Corporate Services	Operational	In-house	October 2023

This internal audit will focus on how mercer reviews are performed to provide confidence and assurance in the process delivered to CoA. This will include assessment panels, review of guidelines and documentation and approvals given.

This audit will assist in mitigating the Organisational Culture risk as the outcomes of the audit will give assurance to management and staff that reviews are performed in accordance with the guidelines implemented and governance structures in place. Organisational Culture is currently rated as a high residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
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PCI Compliance	Compliance Moderate	Corporate Services	Compliance	Provider	November 2023
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CoA requires a review of its compliance with the Payment Card Industry Data Security Standard (PCI DSS) and to report on compliance by presenting its acquiring bank with a completed Self-Assessment Questionnaire (SAQ). The internal audit will provide CoA with an understanding of the level of PCI DSS compliance associated with the payment processing facilities, and to provide guidance in areas of required remediation following the assessment. The audit is required once a year.

This audit will assist in mitigating the Compliance risk as the outcomes of the annual audit will ensure that CoA is adhering to the Visa/Mastercard requirements in relation to customer credit card information. Compliance is currently rated as a moderate residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
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Post Implementation Review	Compliance Moderate	All	Compliance	In-house	December 2023
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This internal audit will focus on previous audits and how effectively controls have been managed and implemented. This will provide a level of comfort to Executive and identify any gaps and/or delay in the implementation of controls.

This audit will assist in mitigating the Compliance risks as the outcomes of the review will confirm that previous actions have been implemented and managed effectively. Compliance is currently rated as a moderate residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Lease Management	Relationships High	City Services City Shaping	Compliance	In-house	February 2024

This internal audit will include assessment of the following:

- Processes in place in relation to lease management including entering into the leases, managing ongoing lease arrangements (annual reviews, site inspections, consideration of any sub-lease arrangements), as well as processes in relation to lease terminations (as applicable)
- Review of transitioning of tenants onto new leases in line with the leasing policy
- Assessment of governance structures to facilitate fair and equitable decision-making for tenants

The audit will cover all aspects of leasing, including community, commercial leases and leases held within subsidiaries.

This audit will assist in mitigating the Relationships risk as outcomes of the review will ensure appropriate practices and processes are in place in the management of leases, governance structures in order to facilitate fair and equitable decision-making for tenants. Relationships is currently rated as a high residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Data Protection and Privacy	Cyber Security High	All	Compliance	Provider	February 2024

This review will assess the design of the Council's process for compliance with relevant privacy legislation and testing the operating effectiveness of key controls such as data management, data storage, privacy breach response and management. This will include an assessment to contemporary best practice. This will include the way sensitive information is stored, retained and deleted if no longer required (including CoA staff and customer information).

This audit will assist in mitigating the Cyber Security risks as outcomes will provide assurance to data protection of sensitive information and how it is stored at CoA. Cyber Security is currently rated as a high residual risk on Council's Strategic Risk & Opportunity Register.

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Contract Management	Financial Sustainability High	Corporate Services	Strategic	Provider	April 2024
<p>Assessment of the contract management process currently in place within Council. This will include assessing it against contemporary, yet fit-for-purpose better practices and testing operating effectiveness of key controls across contract management, including:</p> <ul style="list-style-type: none"> • Appointment of contractors • Management of contractors • Management of risks including third party risks and high risks contracts • Compliance checks to be signed contracts and approval of variations • Compliance of contractors with the Council's policies and procedures <p>This audit will also include a deep dive review for a sample of agreed Council contractors to assess the value of money outcomes of the contract. In selecting a targeted sample, consideration will be given to the overall expenditure of the services provided by the contract, contracts with higher potential for incorrect charges, service levels and performance. It will also review whether there is a consistent approach across all contracts.</p>					
<p><i>This audit will assist in mitigating the Financial Sustainability risk as outcomes will ensure that CoA is providing a consistent approach to all contracts through managing the contract and achieving value of money. Financial Sustainability is currently rated as a high residual risk on Council's Strategic Risk & Opportunity Register.</i></p>					

Name of Audit	Strategic Risk / Residual Risk Rating	Portfolio	Type of Audit	In-house/ provider	Commencement Date
Record Keeping Audits	Compliance Moderate	Corporate Services	Compliance	In-house	May 2024
<p>This internal audit is a recommendation by the ICAC Commissioner on an annual basis and a random check on recordkeeping by sampling a selection of staff from each portfolio will be performed. This audit will be developed and facilitated in conjunction with Information Management as per requirements in the Record Keeping Operating Guideline.</p>					
<p><i>This audit will assist in mitigating the Compliance risk as outcomes will ensure that CoA employees are adhering to the Records Management Operating Guideline and the State Records Act 1997. Compliance is currently rated as moderate inherent risk and moderate residual risk on Council's Strategic Risk & Opportunity Register.</i></p>					

Exclusion of the Public

Tuesday, 20 June 2023
**City Finance and
Governance Committee**

Program Contact:
Alana Martin, Manager
Governance 8203 7092

2018/04291
Public

Approving Officer:
Clare Mockler, Chief
Executive Officer

EXECUTIVE SUMMARY

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act), states that a Council may order that the public be excluded from attendance at a meeting if the City Finance and Governance Committee considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.

It is the recommendation of the Chief Executive Officer that the public be excluded from this City Finance and Governance Committee meeting for the consideration of information and matters contained in the Agenda.

For the following Chief Executive Officer Reports seeking consideration in confidence

- 7.1 Adelaide Central Market Authority Appointment of Board Members [section 90(3) (a) of the Act]
- 7.2 Adelaide Economic Development Agency Appointment of Board Members [section 90(3) (a) of the Act]
- 7.3 Capital City Committee Update [section 90(3) (j) of the Act]

The Order to Exclude for Items 7.1, 7.2 and 7.3:

1. Identifies the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
2. Identifies the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
3. In addition, identifies for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.

ORDER TO EXCLUDE FOR ITEM 7.1

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE:

1. Having taken into account the relevant consideration contained in section 90(3) (a) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the City Finance and Governance Committee dated 20 June 2023 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 7.1 [Adelaide Central Market Authority Appointment of Board Members] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This Item contains confidential information that must be considered in confidence in order to protect the personal affairs of the nominee.

Public discussion and disclosure of information in this report prior to a resolution being determined by Council may potentially implicate the nominee's reputation in the business community.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the City Finance and Governance Committee dated 20 June 2023 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 7.1 [Adelaide Central Market Authority Appointment of Board Members] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3) (a) of the Act.

ORDER TO EXCLUDE FOR ITEM 7.2

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE:

1. Having taken into account the relevant consideration contained in section 90(3) (a) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the City Finance and Governance Committee dated 20 June 2023 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 7.2 [Adelaide Economic Development Agency Appointment of Board Members] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Grounds and Basis

This Item contains confidential information that must be considered in confidence in order to protect the personal affairs of the nominee.

Public discussion and disclosure of information in this report prior to a resolution being determined by Council may potentially implicate the nominee's reputation in the business community.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the City Finance and Governance Committee dated 20 June 2023 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 7.2 [Adelaide Economic Development Agency Appointment of Board Members] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3) (a) of the Act.

ORDER TO EXCLUDE FOR ITEM 7.3

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE:

1. Having taken into account the relevant consideration contained in section 90(3) (a) and section 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of the City Finance and Governance Committee dated 20 June 2023 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 7.1 [Adelaide Central Market Authority Appointment of Board Members] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

Basis

The disclosure of information in this report would breach 'Cabinet in confidence' information presented to the Capital City Committee (the CCC) established under the *City of Adelaide Act 1998* which has provided for a State/Capital City inter-governmental forum (the CCC) to operate and the associated duty of confidence and duty as a member of the inter-governmental forum.

Public Interest

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information would divulge information provided on a confidential basis and could undermine the CCC operations and prejudice the position of the State Government and/or Council in relation to current/future proposals prior to State Government and/or City of Adelaide evaluation and deliberation.

2. Pursuant to section 90(2) of the *Local Government Act 1999 (SA)* (the Act), this meeting of the City Finance and Governance Committee dated 20 June 2023 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 7.1 [Adelaide Central Market Authority Appointment of Board Members] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in section 90(3) (a) of the Act.

DISCUSSION

1. Section 90(1) of the *Local Government Act 1999 (SA)* (the Act) directs that a meeting of Council must be conducted in a place open to the public.
2. Section 90(2) of the Act, states that a Council may order that the public be excluded from attendance at a meeting if Council considers it to be necessary and appropriate to act in a meeting closed to the public to receive, discuss or consider in confidence any information or matter listed in section 90(3) of the Act.
3. Section 90(3) of the Act prescribes the information and matters that a Council may order that the public be excluded from.
4. Section 90(4) of the Act, advises that in considering whether an order should be made to exclude the public under section 90(2) of the Act, it is irrelevant that discussion of a matter in public may -
 - (a) *cause embarrassment to the council or council committee concerned, or to members or employees of the council; or*
 - (b) *cause a loss of confidence in the council or council committee; or*
 - (c) *involve discussion of a matter that is controversial within the council area; or*
 - (d) *make the council susceptible to adverse criticism.*
5. Section 90(7) of the Act requires that an order to exclude the public:
 - 5.1 Identify the information and matters (grounds) from section 90(3) of the Act utilised to request consideration in confidence.
 - 5.2 Identify the basis – how the information falls within the grounds identified and why it is necessary and appropriate to act in a meeting closed to the public.
 - 5.3 In addition identify for the following grounds – section 90(3) (b), (d) or (j) of the Act - how information open to the public would be contrary to the public interest.
6. Section 83(5) of the Act has been utilised to identify in the Agenda and on the Report for the meeting, that the following reports are submitted seeking consideration in confidence.
 - 6.1 Information contained in Item 7.1 – Adelaide Central Market Authority Appointment of Board Members
 - 6.1.1 Is not subject to an Existing Confidentiality Order.
 - 6.1.2 The grounds utilised to request consideration in confidence is section 90(3) (a) of the Act
 - (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).
 - 6.2 Information contained in Item 7.2 – Adelaide Economic Development Agency Appointment of Board Members
 - 6.2.1 Is not subject to an Existing Confidentiality Order.
 - 6.2.2 The grounds utilised to request consideration in confidence is section 90(3) (a) of the Act
 - (a) information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).
 - 6.3 Information contained in Item 7.3 – Capital City Committee Update
 - 6.1.1 Is not subject to an Existing Confidentiality Order.
 - 6.1.2 The grounds utilised to request consideration in confidence is section 90(3) (j) of the Act
 - (j) information provided in confidence with a request for consideration in confidence.

ATTACHMENTS

Nil

- END OF REPORT -

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